

Investor presentation

Millicom International Cellular S.A.

March, 2018

Disclaimer



This presentation may contain certain "forward-looking statements" with respect to Millicom's expectations and plans, strategy, management's objectives, future performance, costs, revenue, earnings and other trend information. It is important to note that Millicom's actual results in the future could differ materially from those anticipated in the forward-looking statements depending on various important factors.

All forward-looking statements in this presentation are based on information available to Millicom on the date hereof. All written or oral forward-looking statements attributable to Millicom International Cellular S.A., any Millicom International Cellular S.A. employees or representatives acting on Millicom's behalf are expressly qualified in their entirety by the factors referred to above. Millicom does not intend to update these forward-looking statements.

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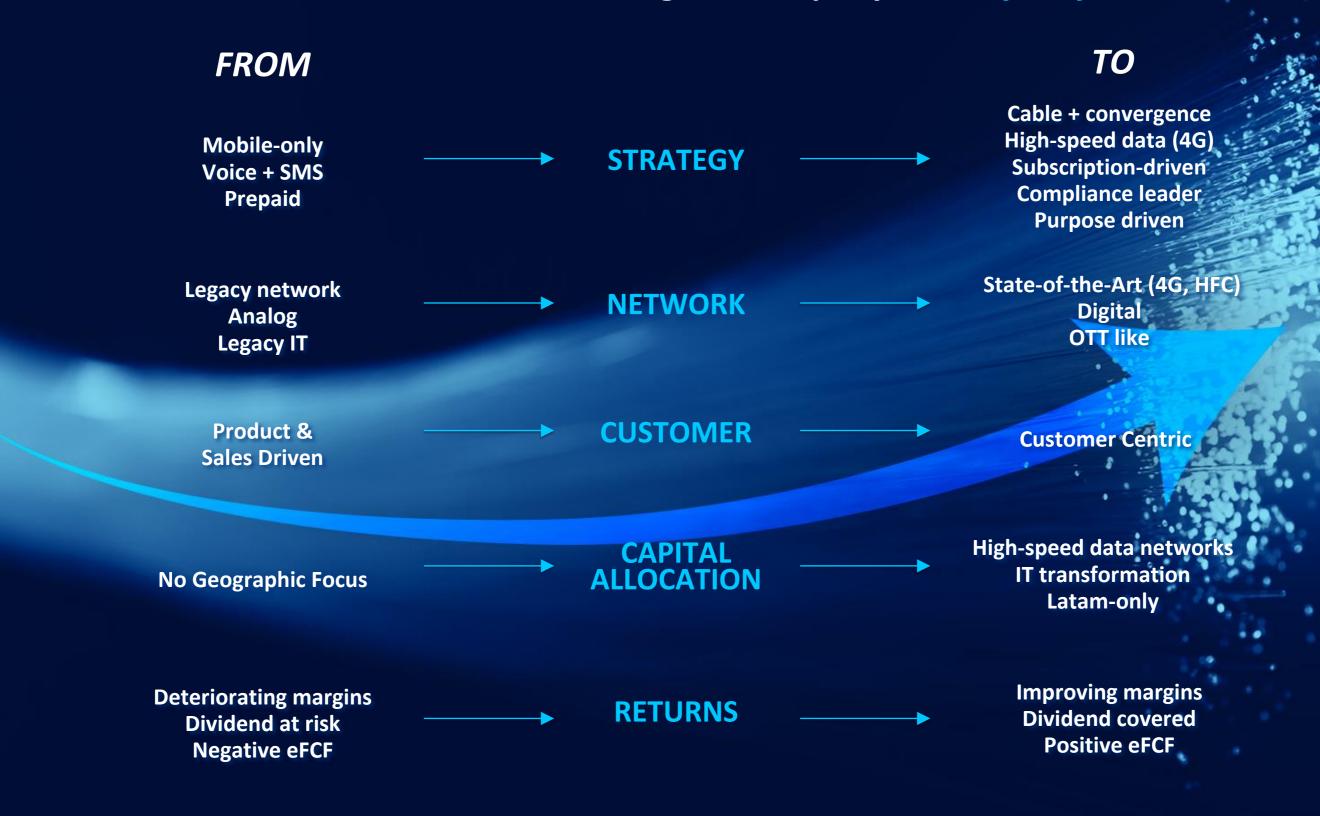


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Our journey... big picture



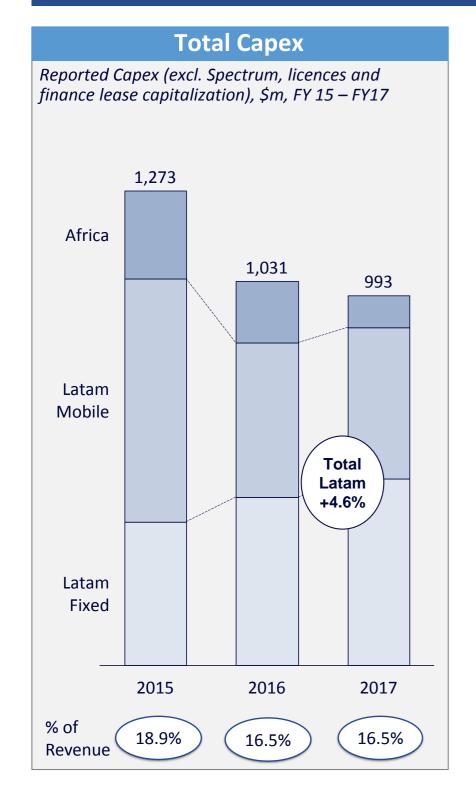
We have been transforming the company in many ways

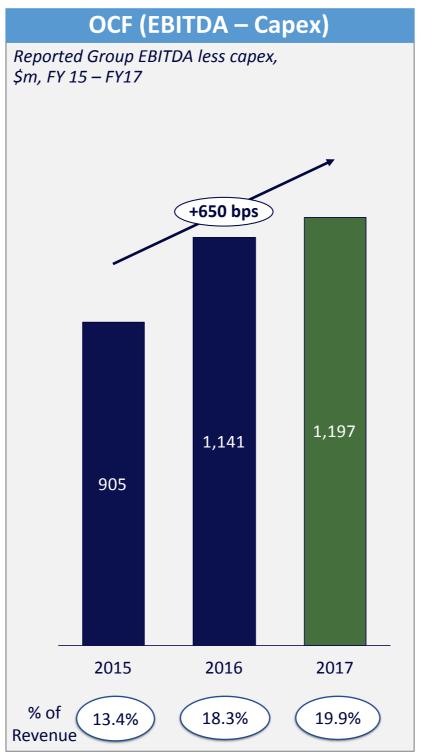


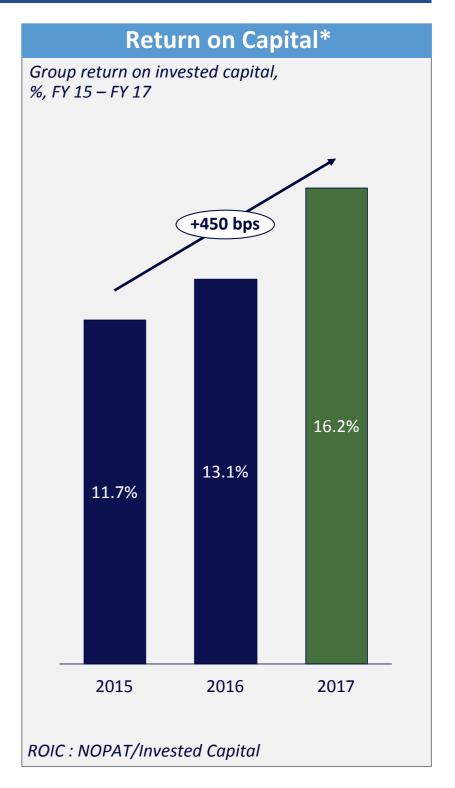
Capital allocation and ROIC



Re-deploying capital to Latam allows us to accelerate network build and improve returns



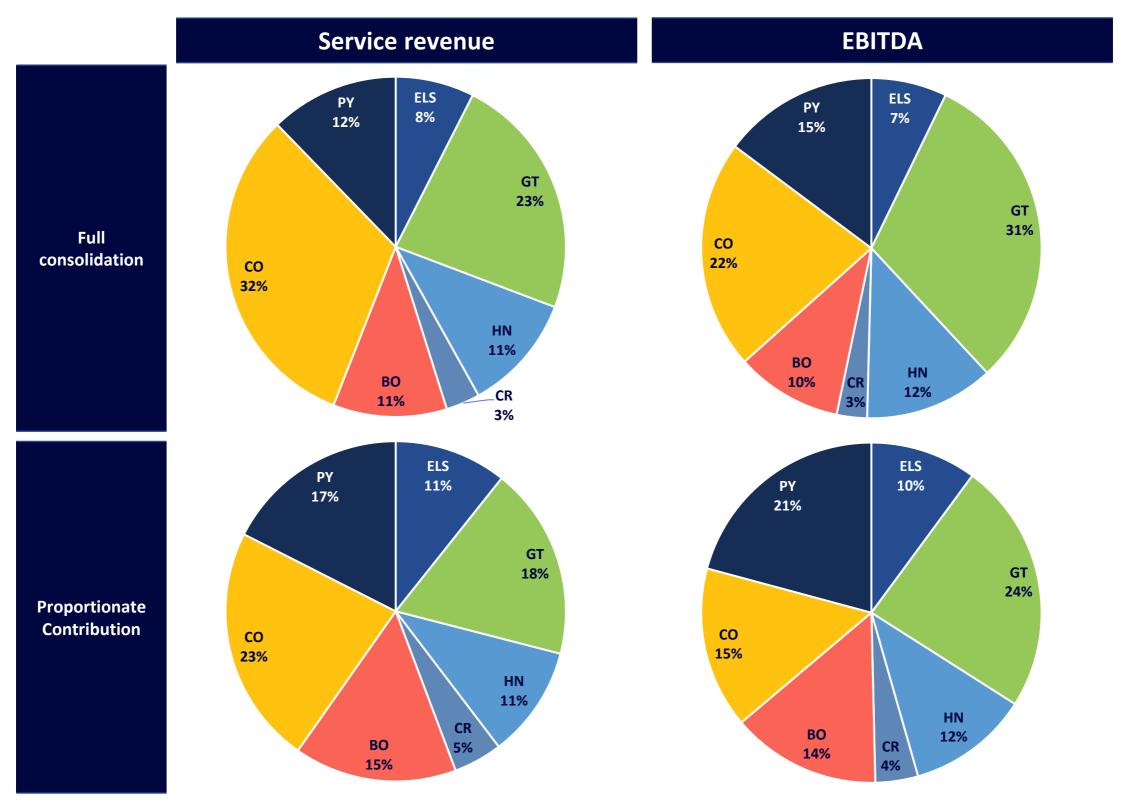




Latin America service revenue and EBITDA



Contribution by country – FY 2017



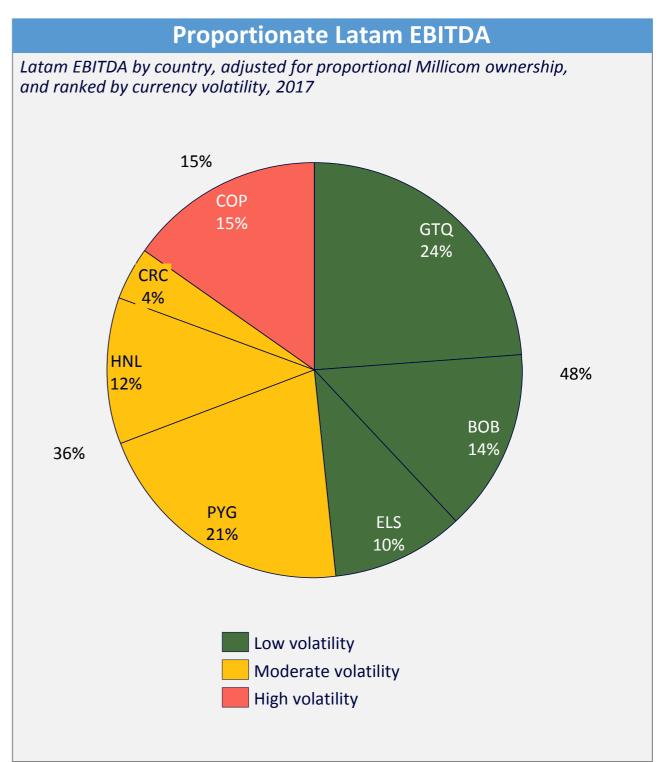
ELS: El Salvador GT: Guatemala HN: Honduras CR: Costa Rica BO: Bolivia CO: Colombia PY: Paraguay

Currency exposure... myths and reality



Only 15% of our proportional EBITDA is from high volatility FX country



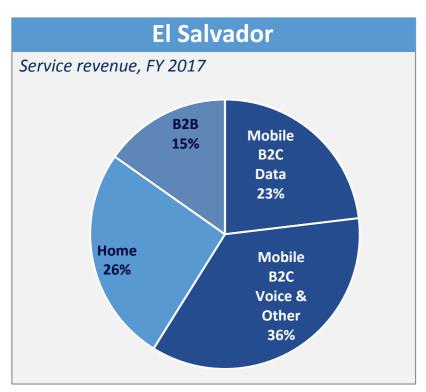


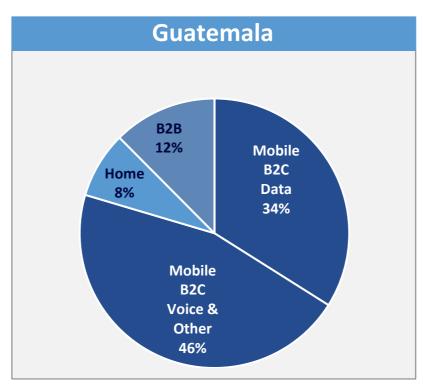


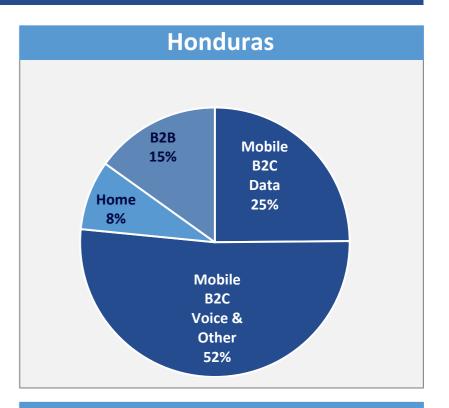
Latam service revenue by business unit

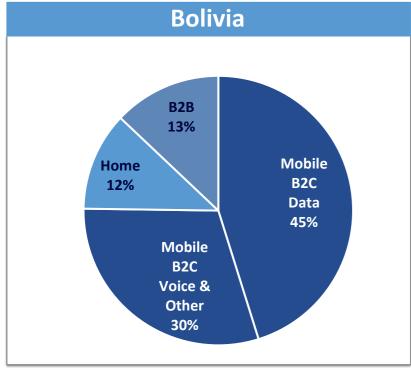


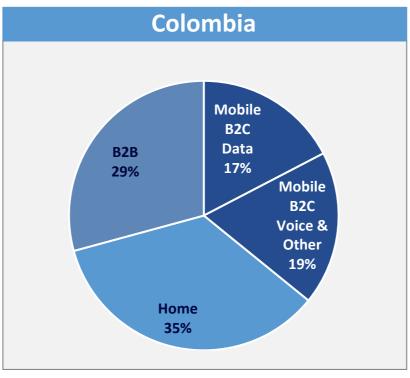
Contribution in FY 2017

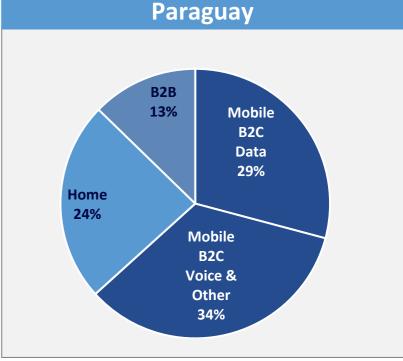












Market structure by country



			Bolivia		
	tigô	entel Lider an safercomunicaciones	estás vivo		LOCAL COOPERATIVES
Mobile	2 nd	1 st	3 rd	NA	NA
BBI	1 st	4 th	NA	3 rd	2 nd
PayTv	1 st	3 rd	NA	NA	2 nd
	Li				

			El Salvado	l Salvador					
	tigô	Claro	movistar	Digicel 4G	SKY	CABLE			
Mobile	1 st	3 rd	2 nd	4 th	NA	NA			
BBI	2 nd	1 st	NA	NA	NA	NA			
PayTV	1 st	2 nd	NA	NA	4 th	3 rd			

	Colombia									
	tiçõ	Claro-	M	еТь	Virgin	Avantel	■ DIRECTV			
Mobile	3 rd	1 st	2 nd	6 th	4 th	5 th	NA			
BBI	2 nd	1 st	3 rd	4 th	NA	NA	5 th			
PayTv	2 nd	1 st	4 th	5 th	NA	NA	3 rd			

			Guatemala	
	tigô	Claro-	M	
Mobile	1 st	2 nd	3 rd	
BBI	2 nd	1 st	NA	
PayTv	1 st	2 nd	NA	

	[]		Paraguay	
	tiçô	Claro-	Personal	
Mobile	1 st	3 rd	2 nd	4 th
BBI	1 st	3 rd		2 nd
PayTV	1 st	2 nd	3 rd	5 th

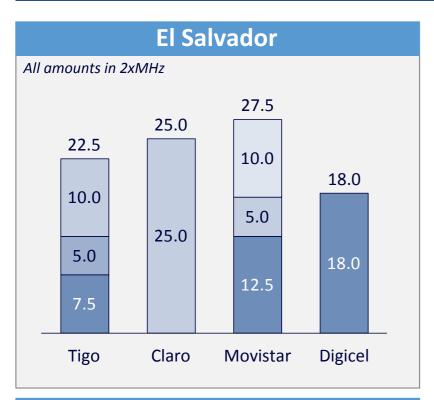
	[Honduras						
	tigô	Claro-	CABLE COLOR	<i>M</i> ayaVisión	Cable & Wireless	HONDUTEL			
Mobile	1 st	2 nd	NA	NA	NA	NA			
BBI	1 st	3 rd	2 nd	4 th	NA	NA			
Pay TV	2 nd	3^{rd}	1 st	4 th					

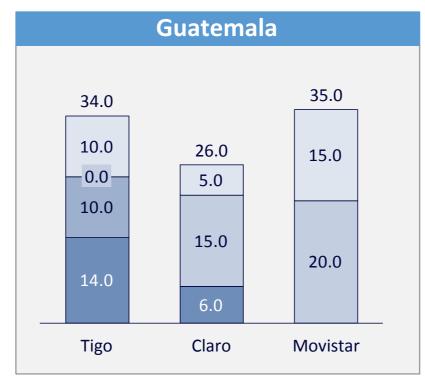
Sources: MIC estimates

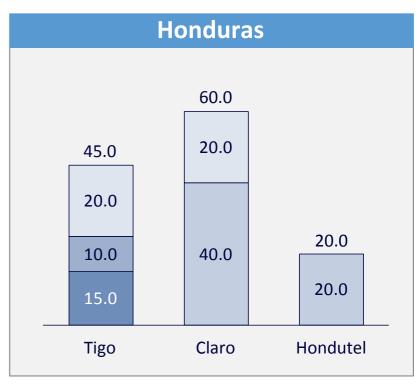
Spectrum and licenses

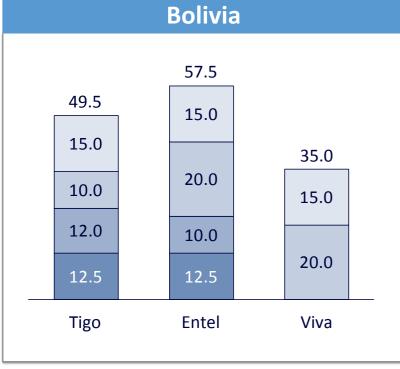


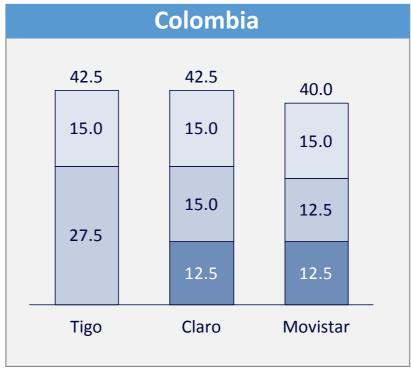
Spectrum auctions possible in ELS, CO, HN, and GT and in next 3 years

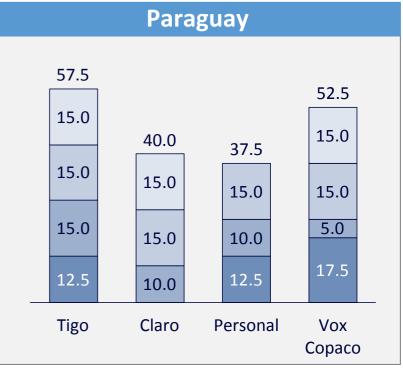












Latam snapshot - Macro



FY 2017		Colombia	Guatemala	Bolivia	Honduras	Paraguay	El Salvador	Costa Rica
GDP growth (2018e)*		2.8%	3.4%	4.0%	3.6%	4.0%	2.1%	3.8%
GDP per capita (2018e)*		\$ 14,990	\$ 8,440	\$ 7,870	\$ 5,730	\$ 10,230	\$ 9,260	\$ 17,930
Inflation (2018e)*	3.1%	4.0%	5.0%	4.0%	4.0%	2.0%	3.0%
Population (m)		47.2	15.2	10.9	8.9	6.8	6.2	4.9
Homes (m)		14.0	2.0	2.8	1.9	1.5	1.7	1.5
Mobile Subscribers (000)		7,851	10,169	3,303	4,625	3,167	2,796	-
Homes Connected (000)		1,633	361	231	150	368	312	247
	Mobile	113%	108%	91%	101%	107%	156%	-
Penetration**	Broadband	48%	31%	11%	11%	14%	25%	42%
	PayTv	44%	32%	20%	44%	37%	23%	61%
	Mobile	3 of 5	1 of 3	2 of 3	1 of 3	1 of 4	1 of 4	NA
Market Position	Broadband	2 of 4	2 of 3	1 of >10	3 of 3	1 of 3	2 of 3	2 of 8
. 031011	Pay TV	2 of 4	2 of 3	1 of 5	2 of 5	1 of 3	1 of 2	1 of 4

Sources:

^{*} IMF DataMapper – World Economic Outlook http://www.imf.org/external/datamapper/datasets/WEO

^{**} Dataxis : Mobile penetration as % of population and Fixed Broadband penetration as % of households and JPMorgan : PayTV as % of households

Latam snapshot - Micro



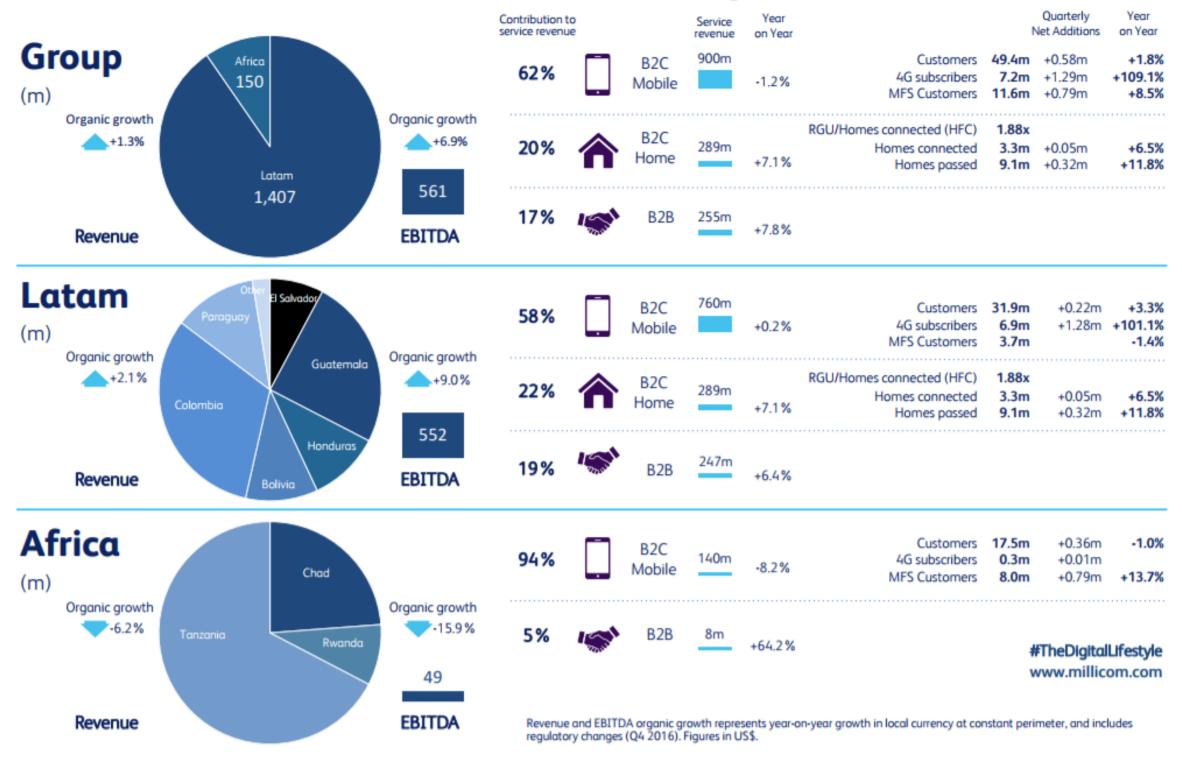
FY 2017		Colombia	Guatemala	Bolivia	Honduras	Paraguay	El Salvador	Costa Rica
	Revenue	\$ 1,739m	\$ 1,328m	\$ 555m	\$ 586m	\$ 662m	\$ 422m	\$ 149m
	EBITDA	\$ 469m	\$ 665m	\$ 217m	\$ 265m	\$ 318m	\$ 155m	\$ 62m
Financials	EBITDA%	27.0%	50.1%	39.1%	45.3%	48.0%	36.6%	41.5%
Financials	Gross debt	\$ 1,130m	\$ 995m	\$ 352m	\$ 388m	\$ 488m	\$ 147m	\$ 76m
	Net debt	\$ 937m	\$ 686m	\$ 243m	\$ 366m	\$ 360m	\$ 116m	\$ 68m
	Leverage	2.0x	1.0x	1.1x	1.3x	1.1x	0.8x	1.2x
MIC ownership		50%	55%	100%	66.7%	100%	100%	100%

Latest results summary



Millicom Q4 2017 Business Update







2017 Q4 results

Strong finish to 2017, accelerating into 2018

Mauricio Ramos, CEO Tim Pennington, CFO February 7, 2018

Millicom International Cellular S.A.

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This information was prior to this release inside information and is information that Millicom is obliged to make public pursuant to the EU Market Abuse Regulation. This information was submitted for publication, through the agency of the contact person set out above, at 22:00 CET on 6 February 2018



1. CEO review

Mauricio Ramos

Strategic and operational highlights



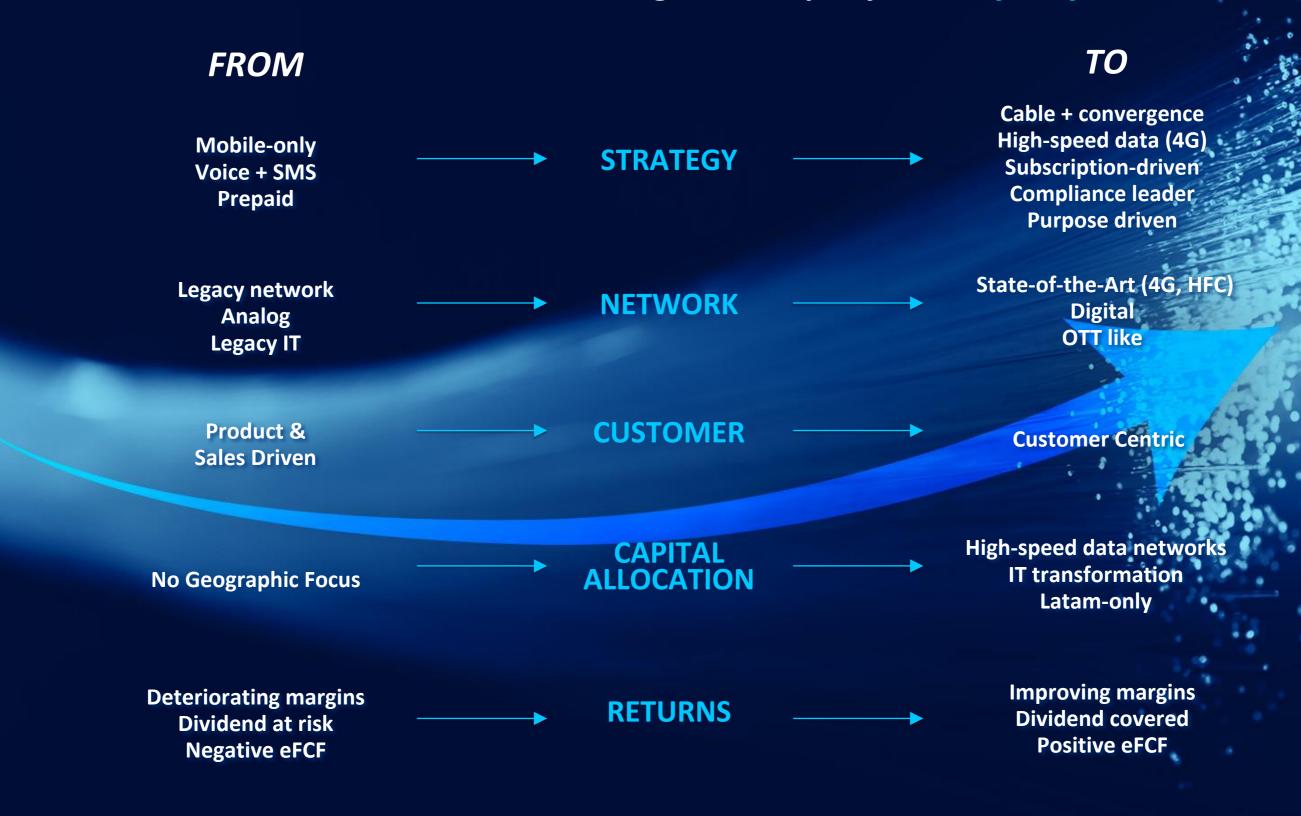
Strong finish to 2017, accelerating into 2018

- Well into our strategic journey
- 2 A record year for network build and customer growth
- Back to growth and financial performance accelerating
- Delivering on our promise of improving capital allocation

Our journey... big picture



We have been transforming the company in many ways





Building *digital highways* that connect people, improve lives, develop communities

By year-end 2018:

10M homes will be covered by our fixed network 10M mobile customers will enjoy 4G speeds

Technology has the potential, and we the <u>responsibility</u> to transform societal problems into <u>societal good</u>

We are a purpose-driven company





Child Rights

Protecting young digital citizens

• UNICEF - MoU

• COP: +188,000 children

• M-Birth: +2m children



Great Place to Work

Taking care of employees

• Top 20 in GPTW Latam



Diversity

Gender equality and women in tech

- Connected Women
- +24k women trained
- 33% women in senior roles



Sustainable Supply Chain

Enhancing suppliers' standards

- +100 suppliers trained on CSR including ABAC
 - · Suppliers' sustainability criteria for hiring



Compliance

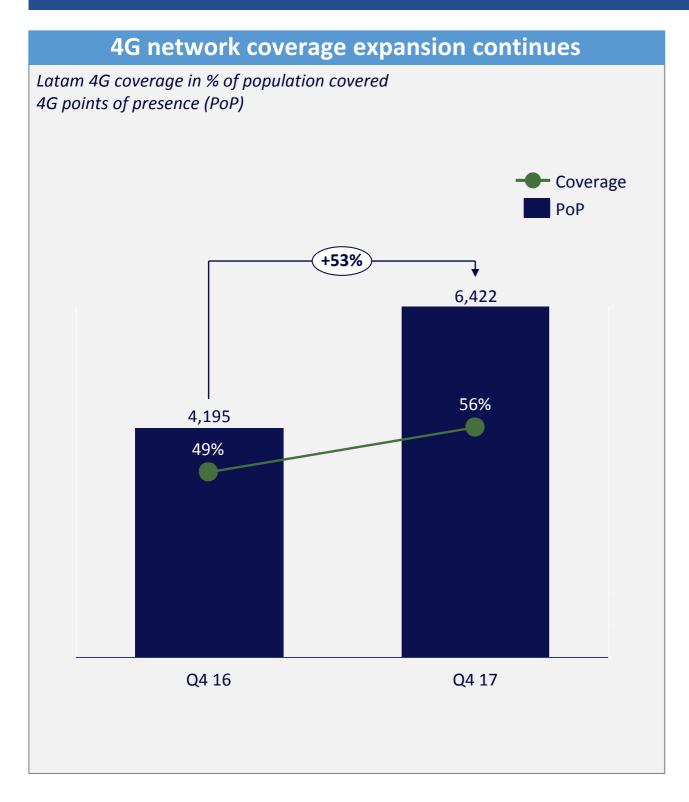
Doing business the right way

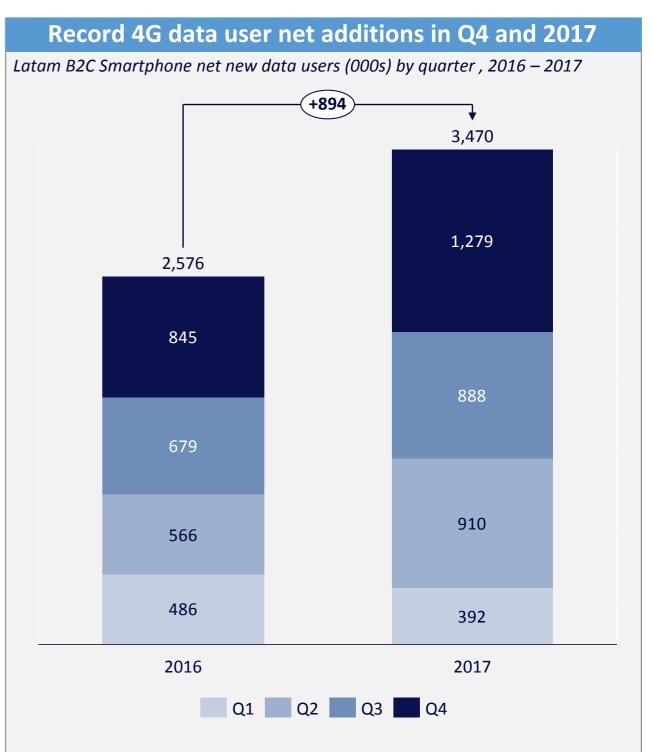
- Internal policies enhanced
 - 96% employees trained

B2C Mobile - Record 3.5m 4G net adds in Latam



Added 3.5m 4G customers comfortably beating our 3 million target and ending with a record Q4

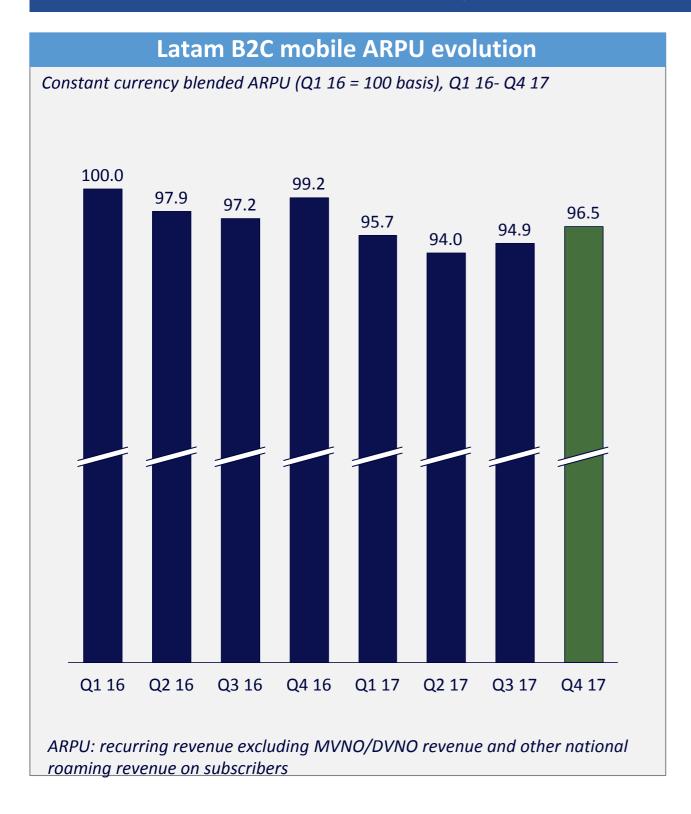


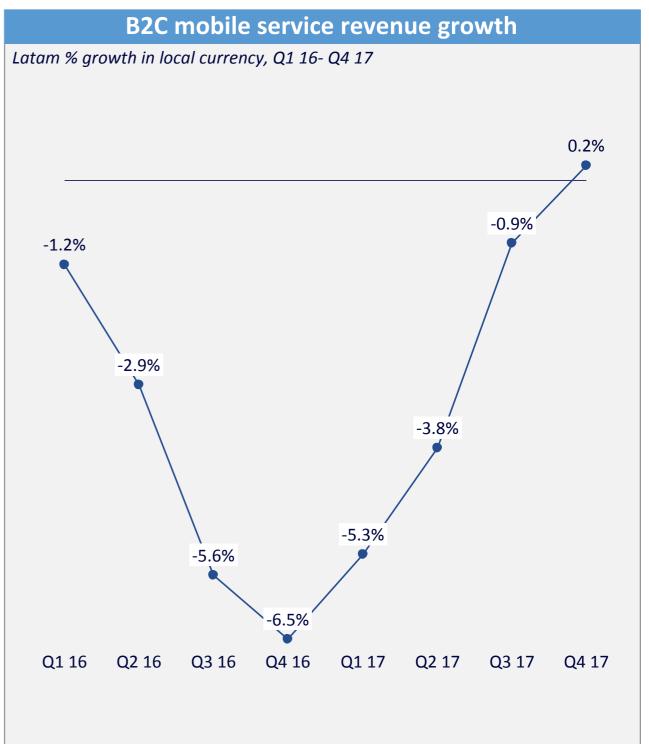


Our mobile business is back to growth



ARPU trends improved and revenue growth turned positive in Q4

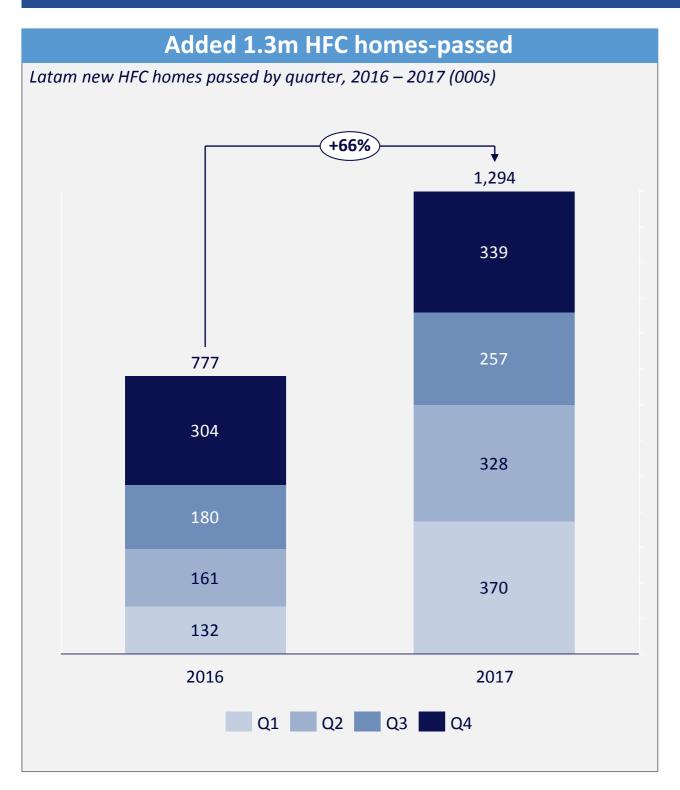


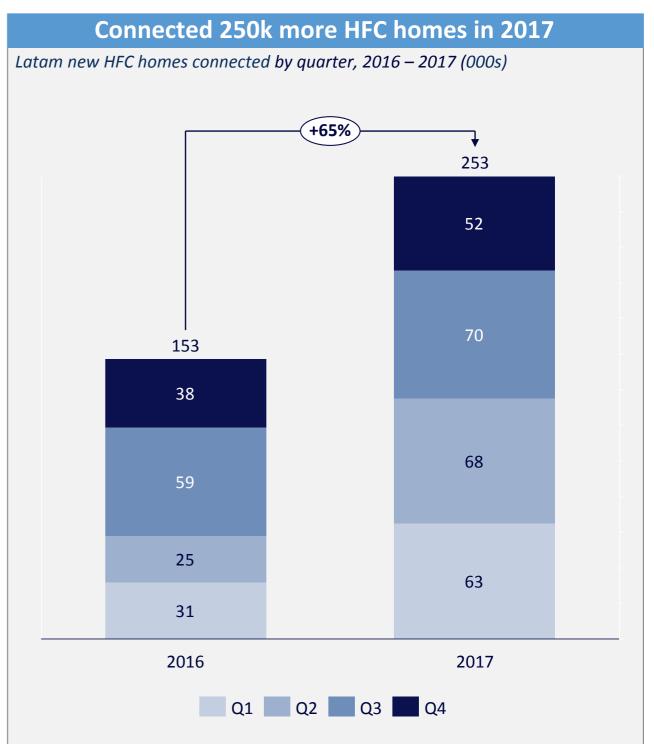


Home – Record 250k HFC net adds in 2017



We continue to build and connect new HFC homes at a rapid pace, both up more than 65% YoY

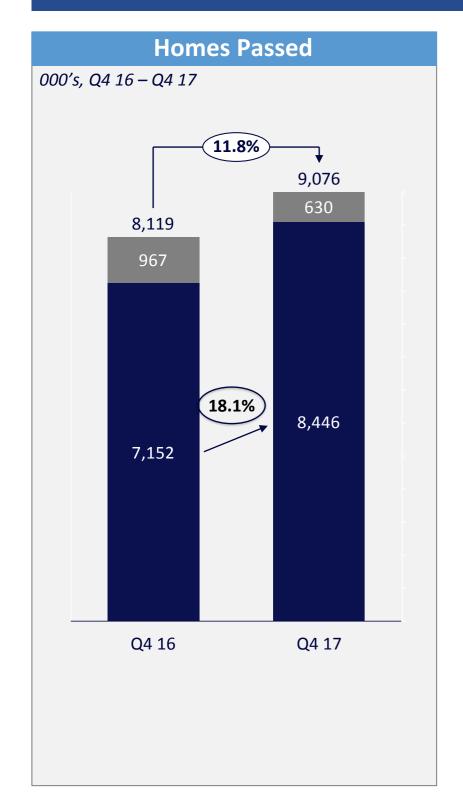


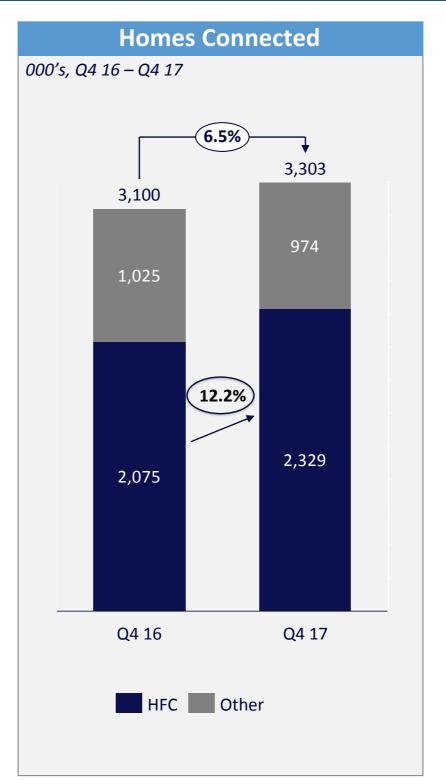


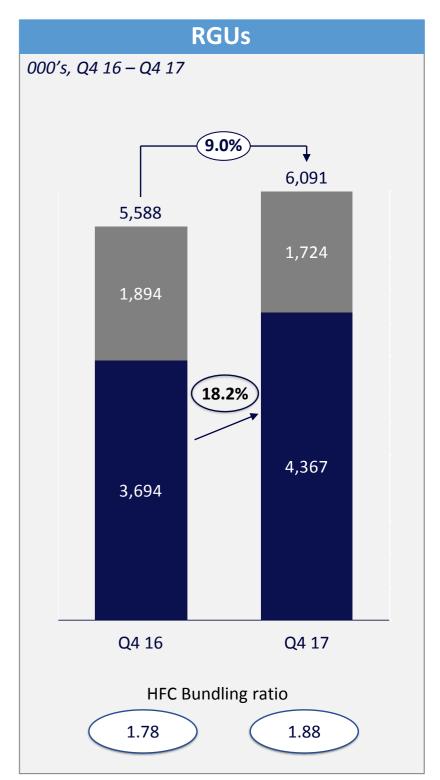
HFC is growing double-digits



HFC growth offsetting legacy network attrition



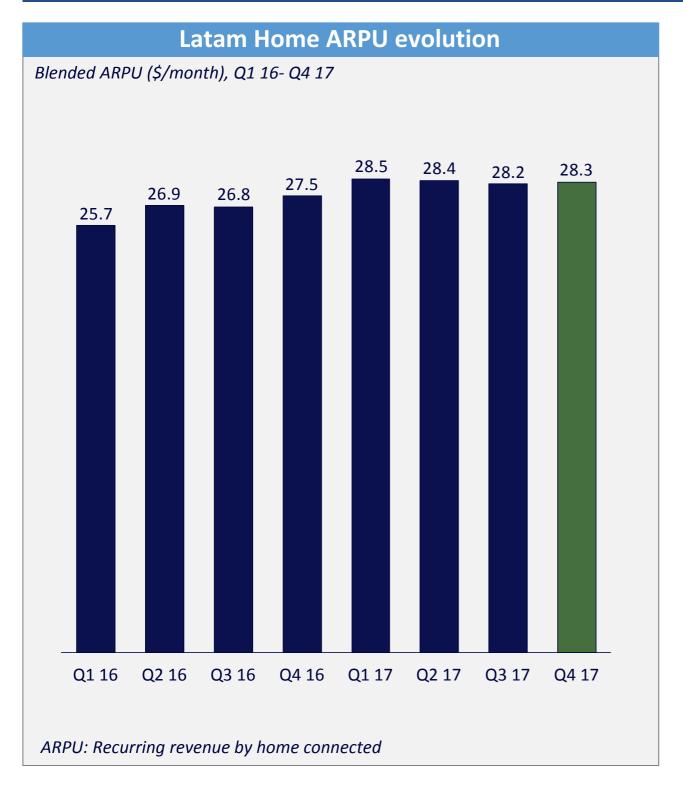


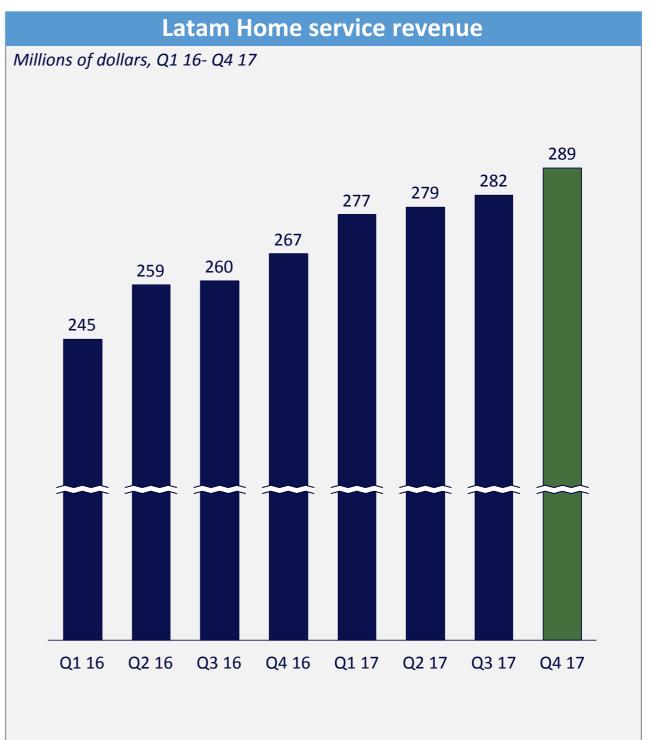


Home revenue growing steadily



Subscription-based revenue helps produce consistent sequential growth QoQ

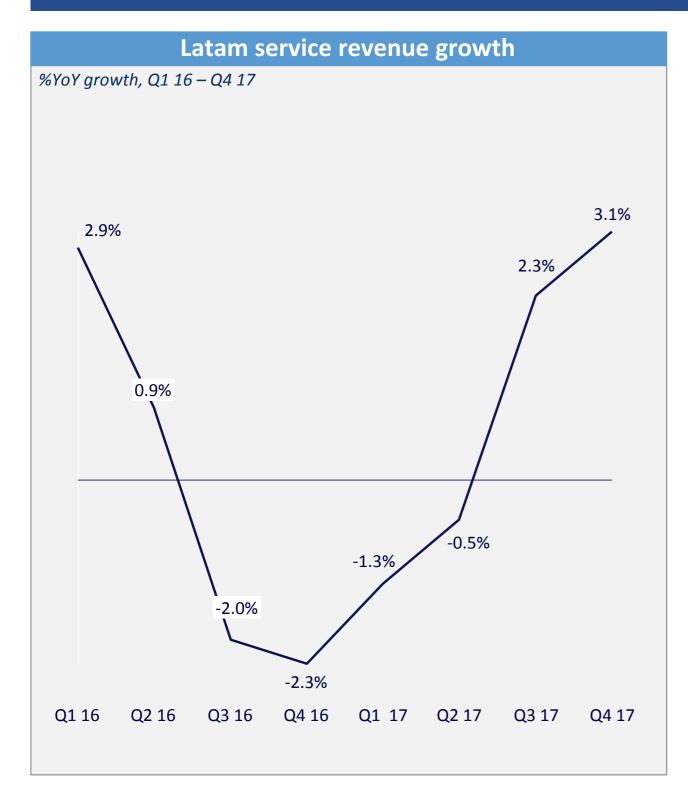


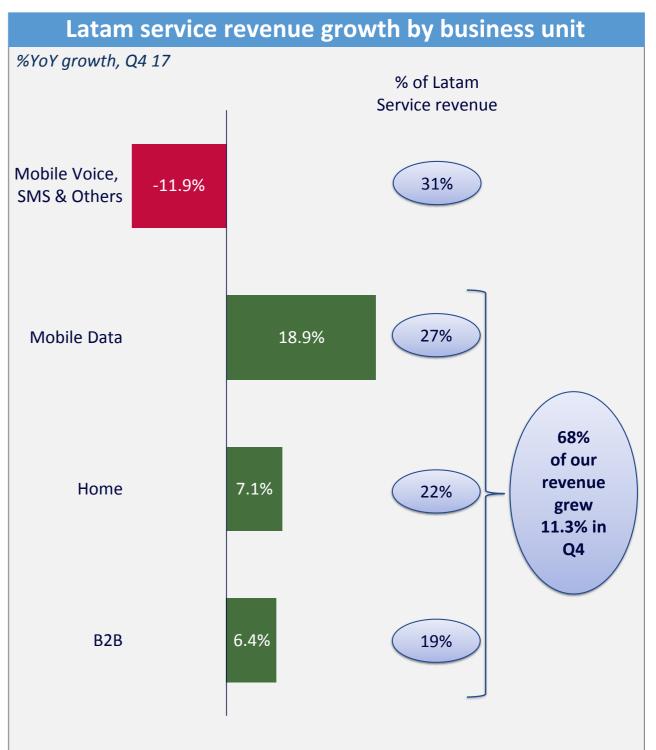


Revenue growth accelerating



Fastest Latam revenue growth rate in more than two years



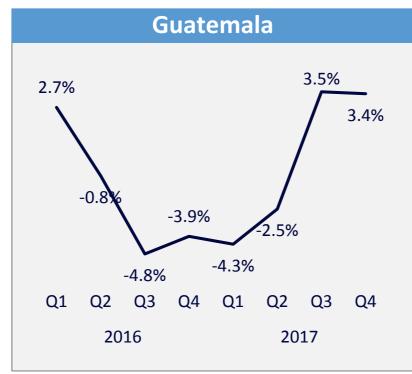


Latam growth broad based

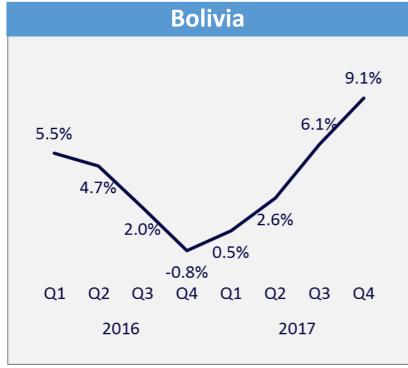


We sustained good momentum in all of our largest Latam markets in Q4

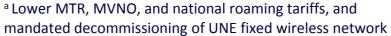










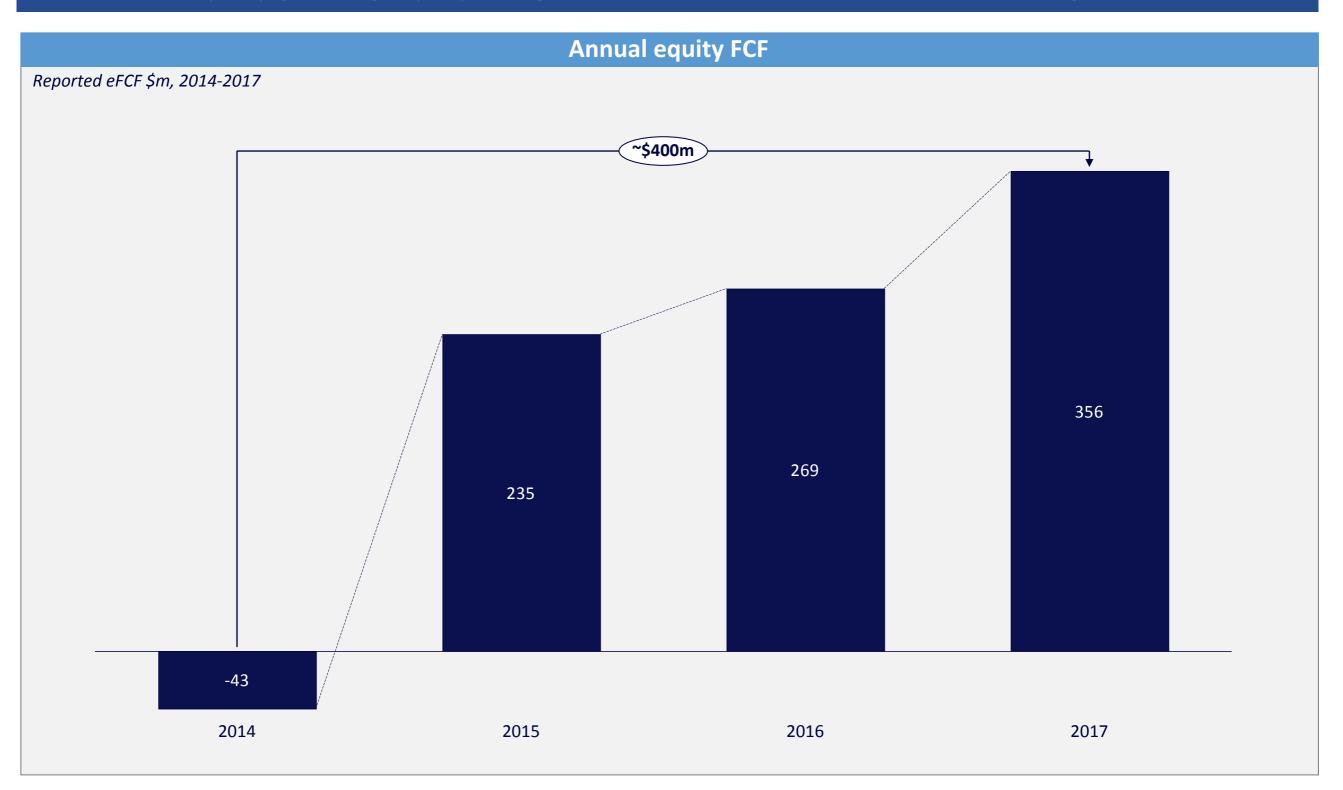




\$400m turnaround in cash flow in three years



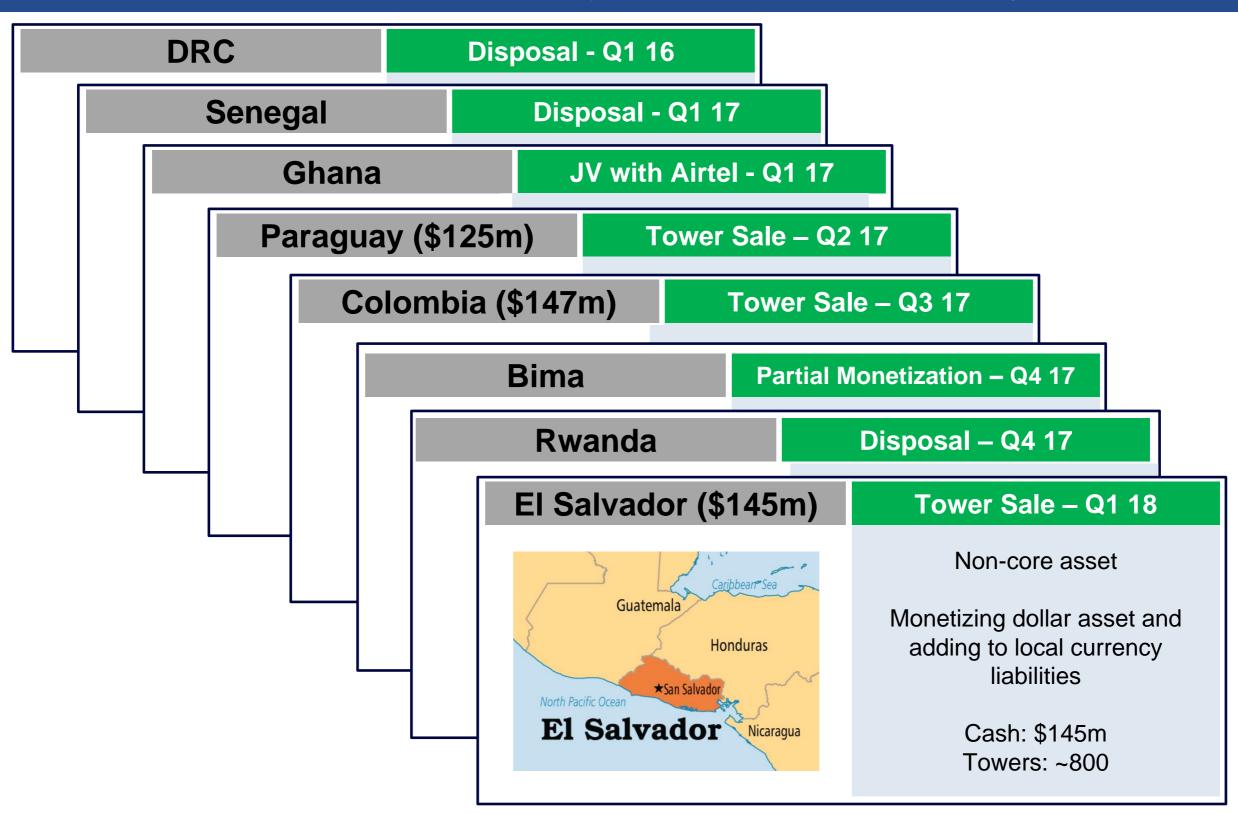
Rapidly growing equity FCF generation while we invest to accelerate growth



Capital allocation – delivering on our promise



More than \$800m in asset disposals since 2015, with more to go





2. CFO review

Tim Pennington

Financial highlights



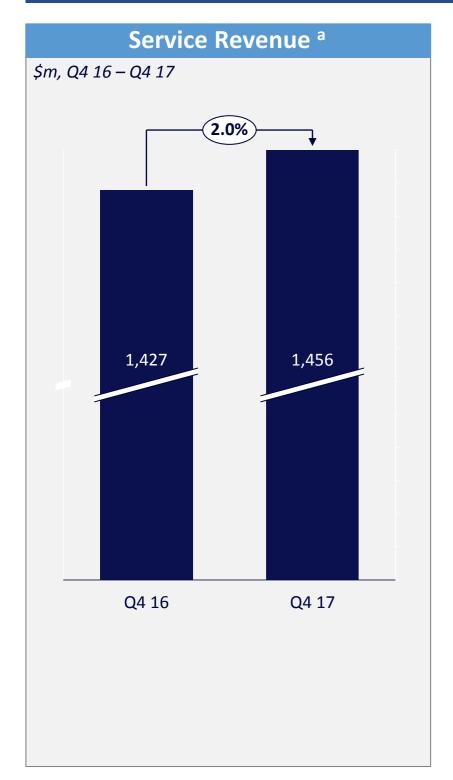
Q4 was our strongest quarter of 2017

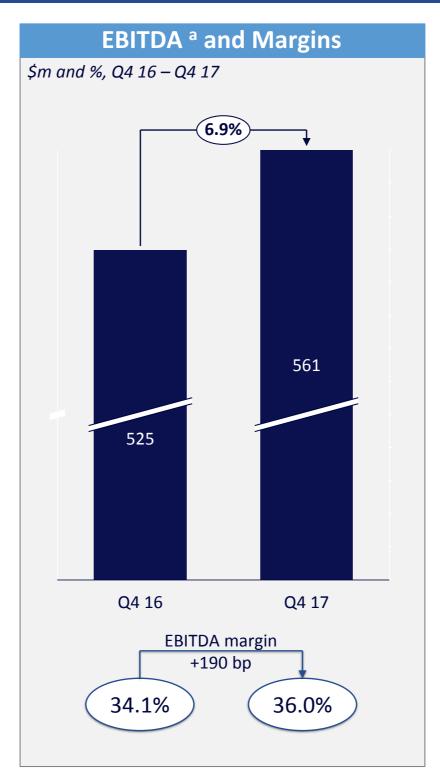
- Revenue growth accelerated
- Margin expansion also driving earnings growth
- Capital discipline driving cash flow and return on capital
- Capital structure healthy
- 5 Outlook

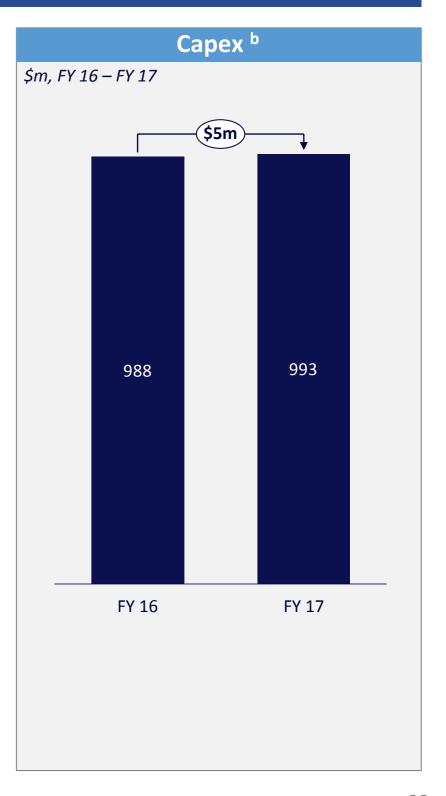
Key financial metrics – Q4 2017



Group service revenue up 2.0% and EBITDA up 6.9% - full year capex flat





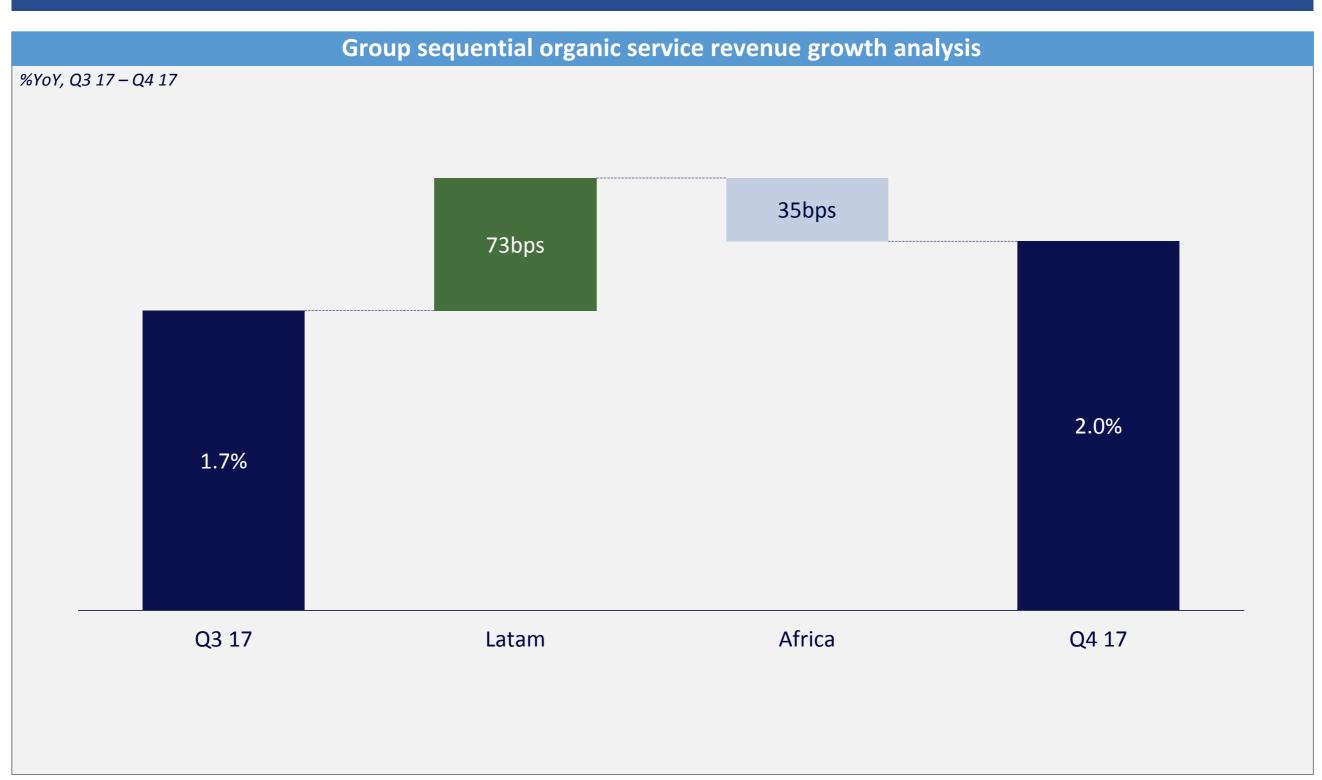


a) Q4 16 numbers are adjusted to Q4 17 FX rates and exclude Senegal and Ghana

b) Excluding Senegal and Ghana, spectrum & license costs

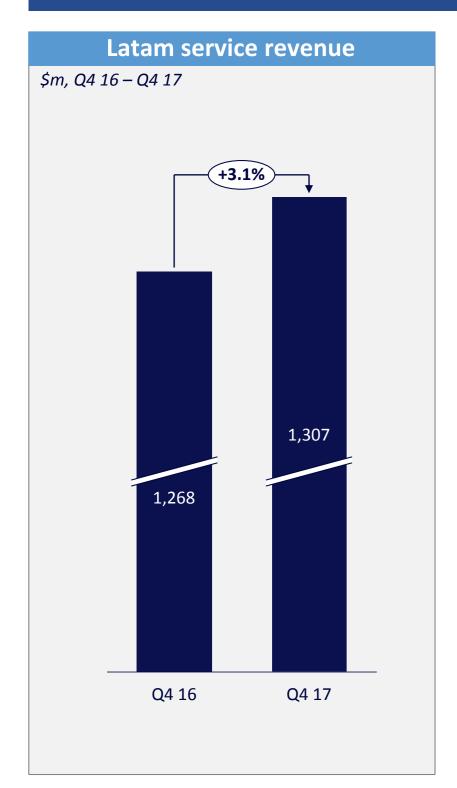


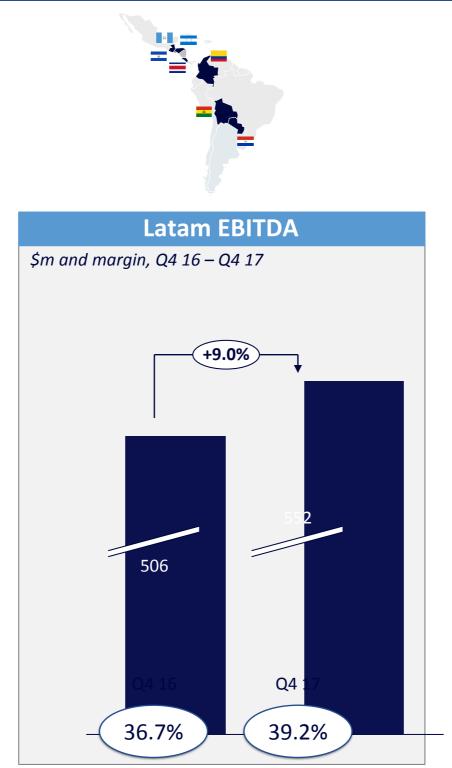
Improvement on a sequential basis

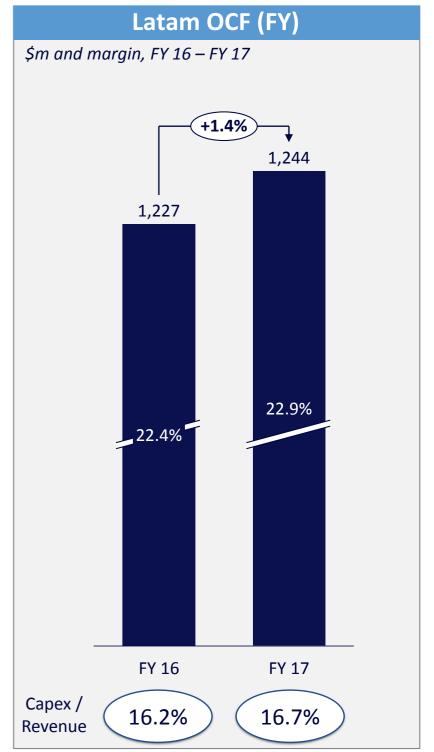




EBITDA up 9% in Latam



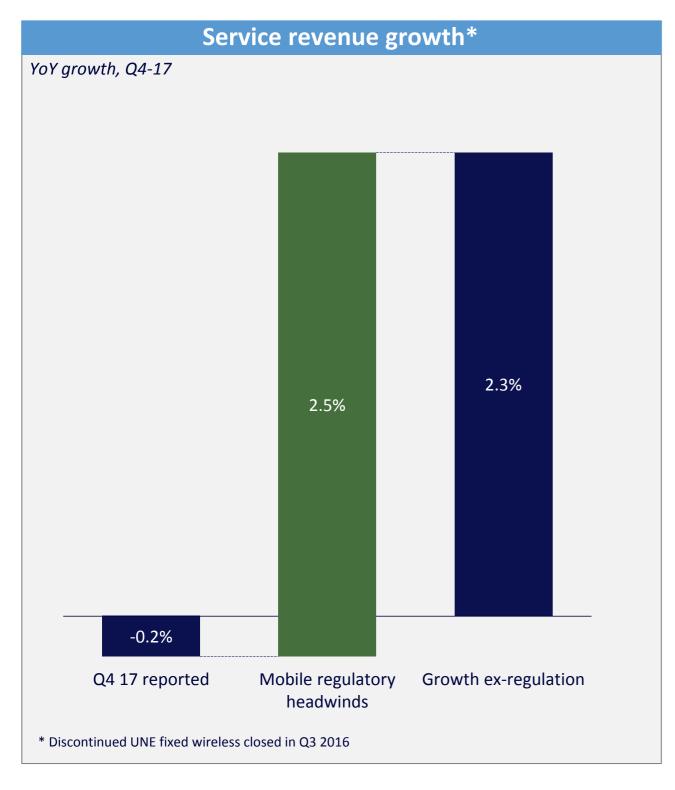


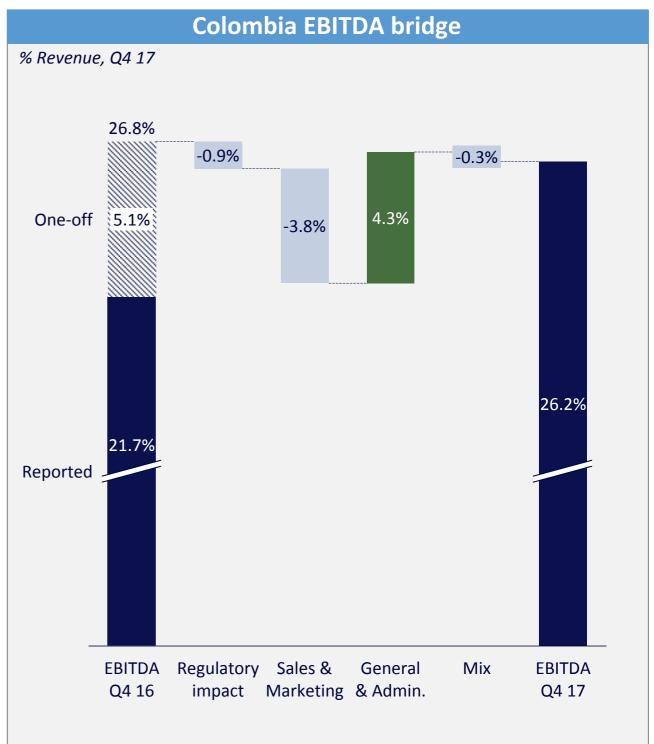


Colombia progressing as expected



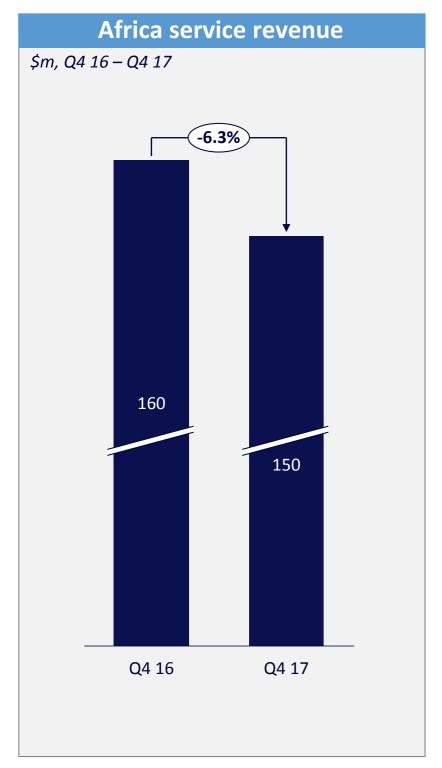
Investing in sales and marketing while absorbing regulatory challenges

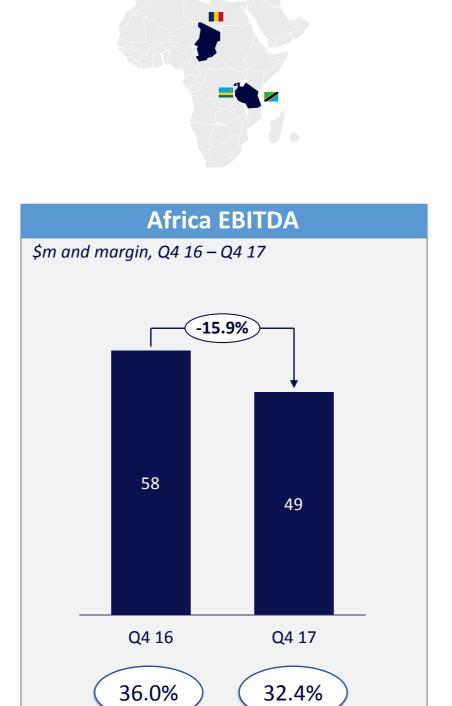


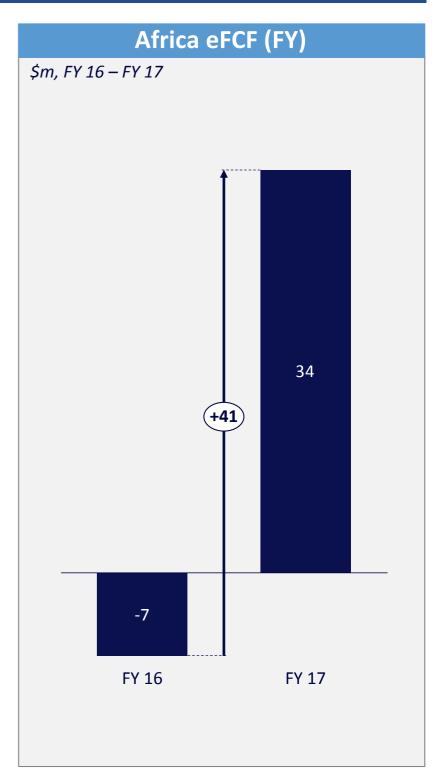




Africa still challenging but delivering on our cash flow commitment

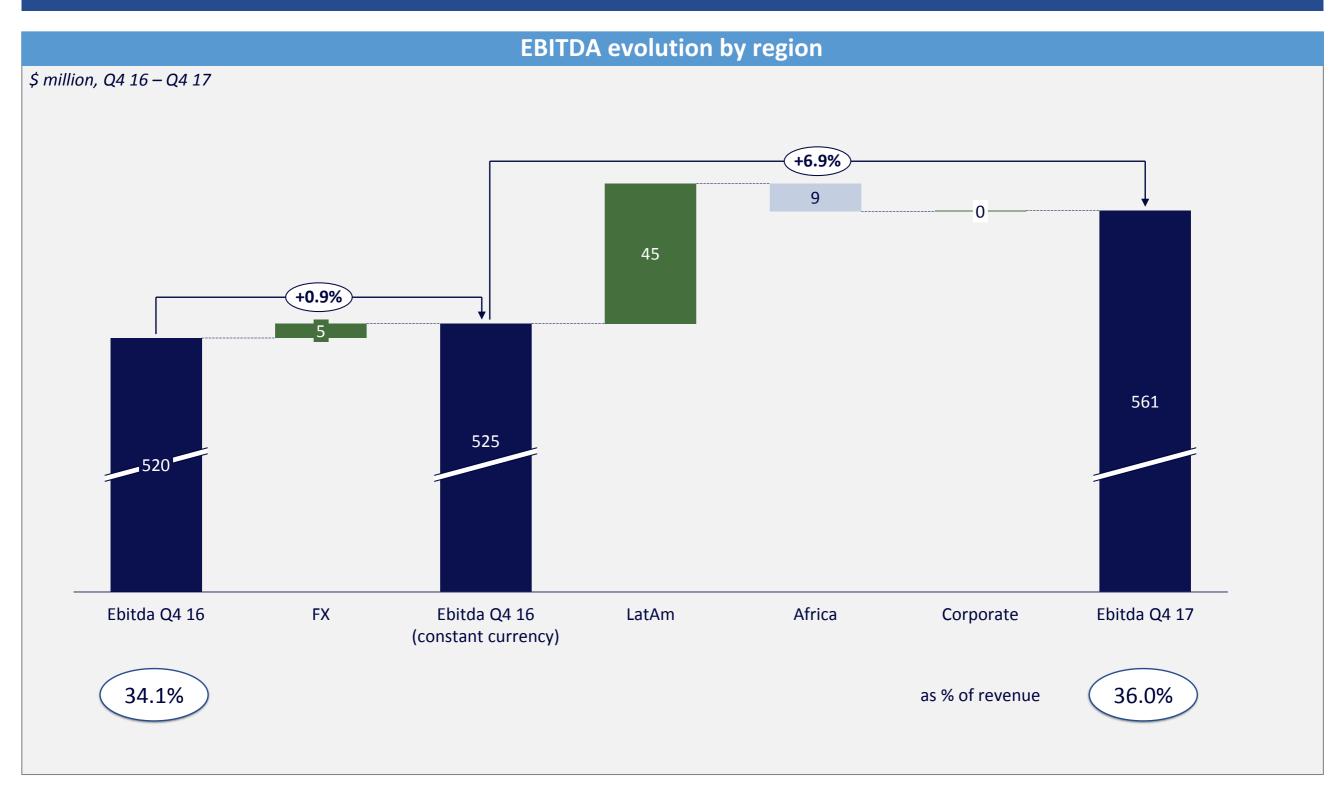








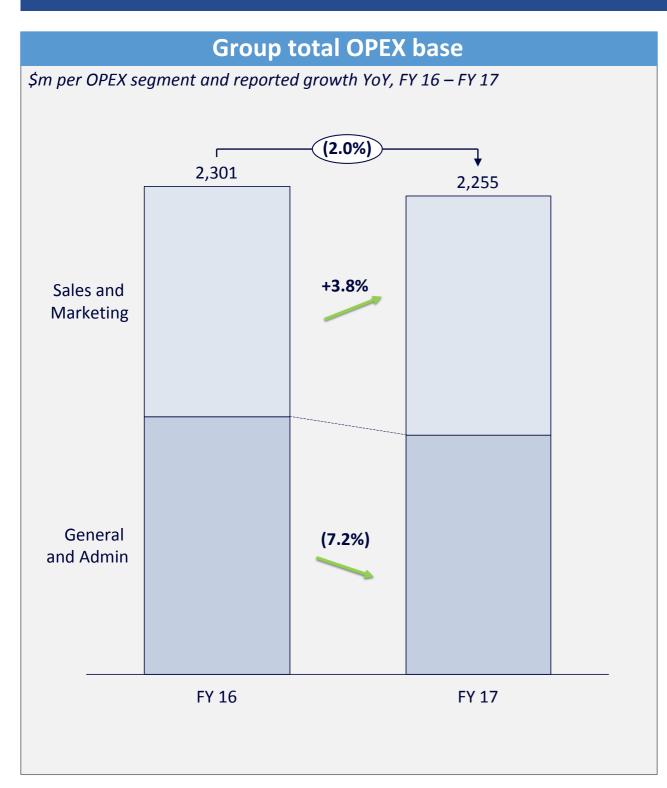
Latam EBITDA growth offsetting Africa

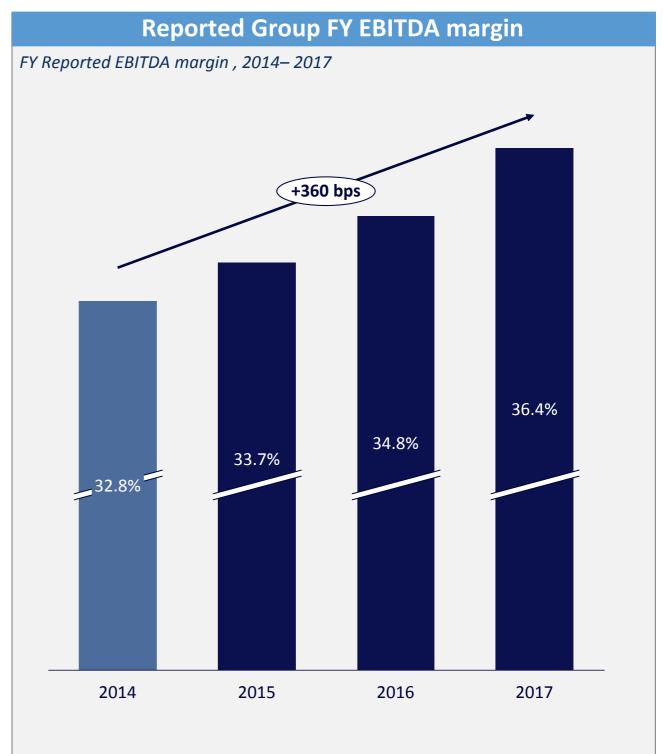


Cost review and margin sustainability



Reinvesting G&A savings into sales and marketing to support growth

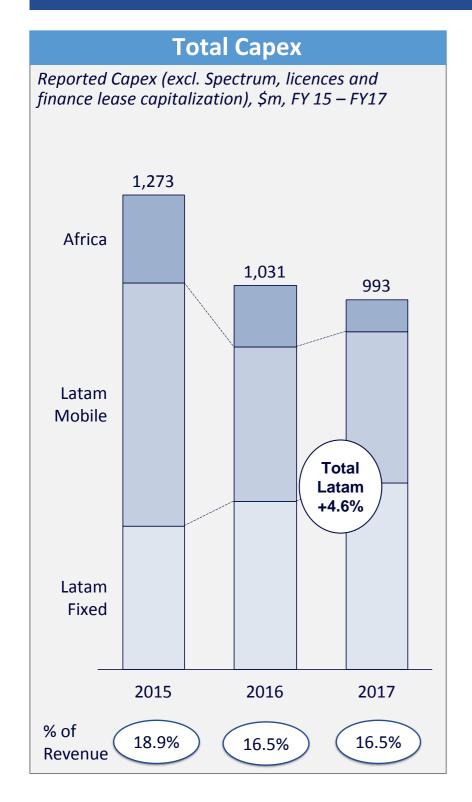


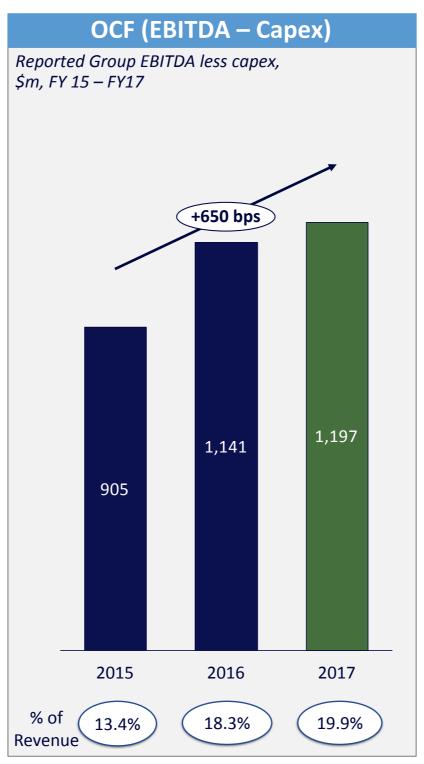


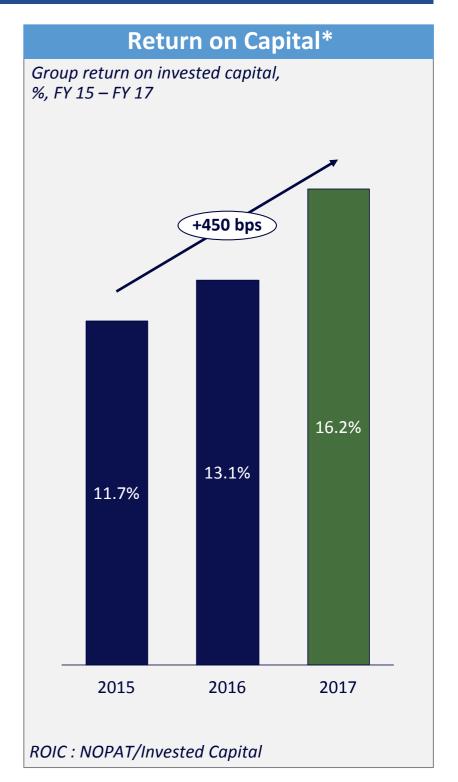
Capital – focused capex lifting cash flow and ROIC



Re-deploying capital to Latam allows us to accelerate network build and improve returns







P&L review - FY2017



P&L Summary US\$ million FY16 FY17 % Var Revenue 6,024 5,979 0.8% **EBITDA** 2,190 2,114 3.6% Depreciation & amortization (1,310)(1,317)(0.5%)Other operating 39 (38)NM **Operating profit 759** 919 21.1% Net financial expense (471)(456)(3.4%)Others non operating 6 2 NM **Associates** (85)(49)(74.0%)**Profit before tax** 256 368 43.7% **Taxes** (252)(251)0.7% Minority interests (102)(38)NM Discontinued operations D 1 NM 71 **Net income** (32)85 NM **Adjusted EPS** 1.08 0.91 18.3%

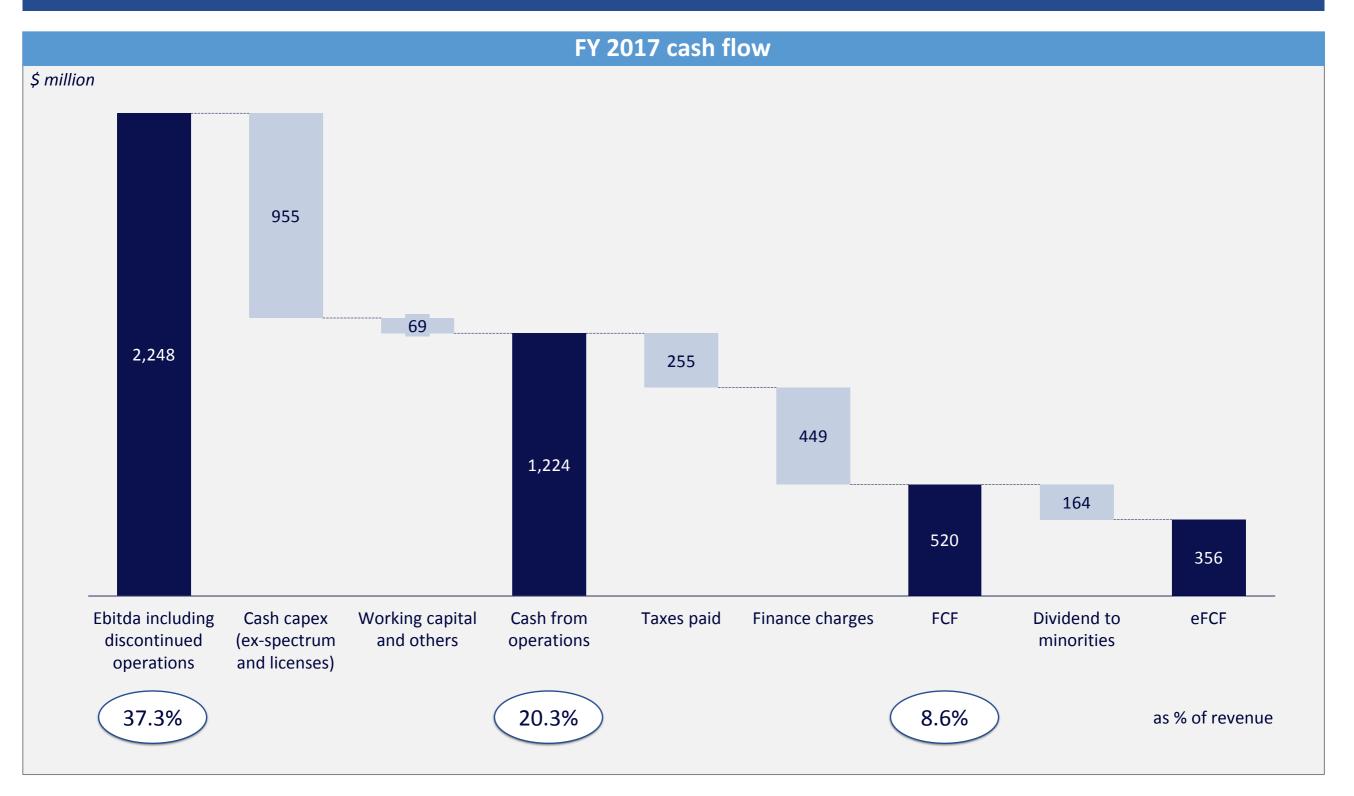
Key Observations

- Gain on sale of towers in Paraguay and Colombia
- B Include debt management costs
- C Unfavorable comparison to last year results where we had the impact of restructuring in Colombia and fair value adjustments in Guatemala and Honduras
- Include Senegal and Ghana

Cash flow - FY 2017

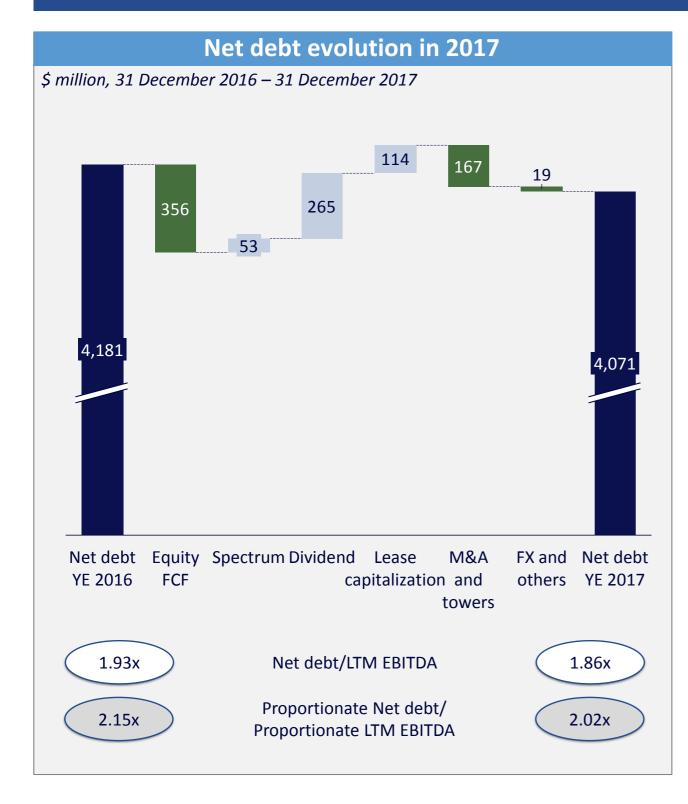


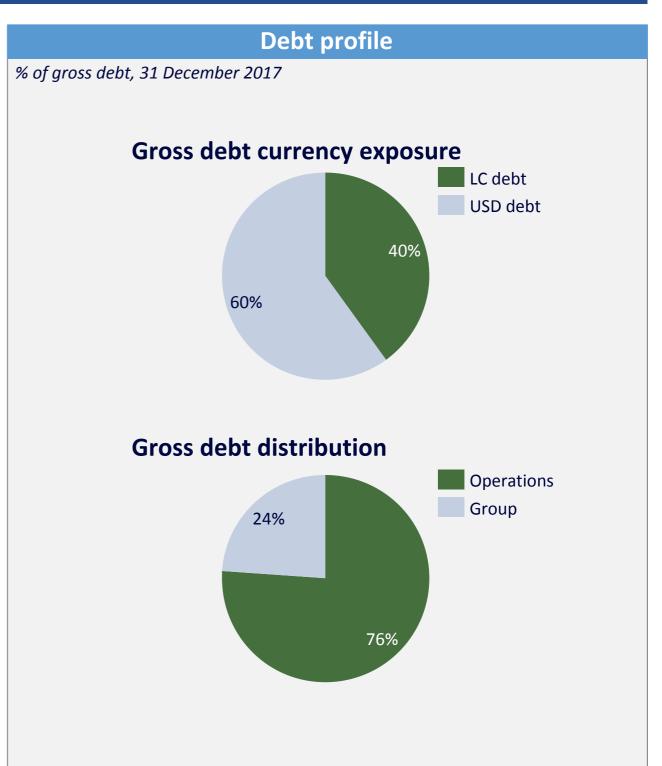
EFCF up 39% higher year-on-year





Cash generation and tower sales produced lower leverage in 2017

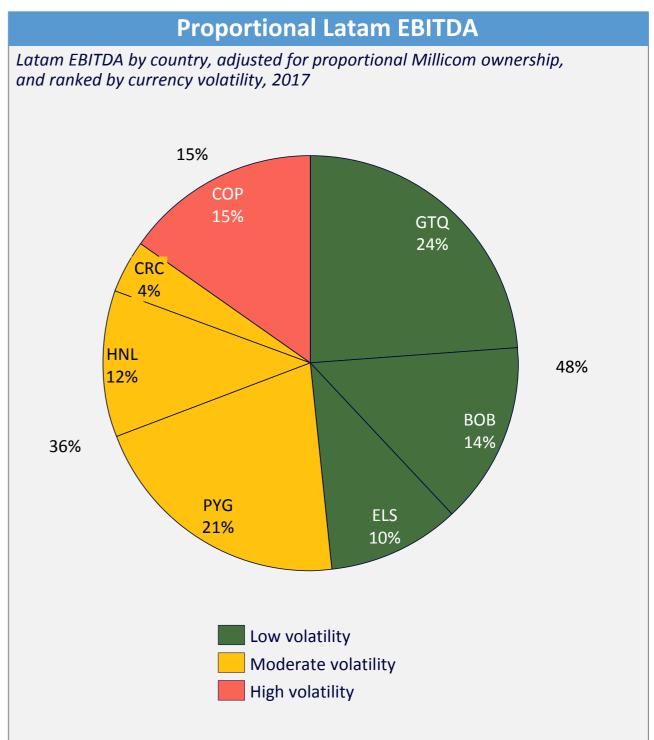






Only 15% of our proportional EBITDA is from high volatility FX country







Targeting faster revenue growth and operating leverage in 2018

Reach <u>10 million 4G subs</u>, <u>10 million homes passed</u> by the end of 2018 and add <u>300,000 HFC homes connected</u>

Latam

Service Revenue 2-4% organic growth

EBITDA 3-6% organic growth

Capex Around \$1.0 billion

Africa

eFCF Positive



Gained momentum in 2017, finished strong in Q4, positioning Millicom for an even better 2018

- We've come a long way on our journey...
- ... 2017 was a pivotal year as growth returned ...
- ... we still have many more people and homes to connect ...
- ... with continued focus on cost control and capital allocation

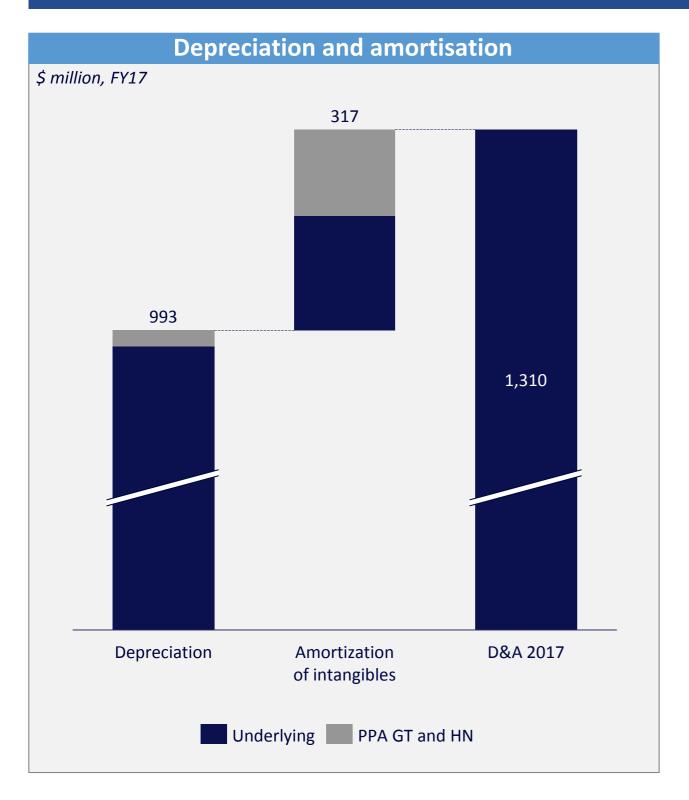


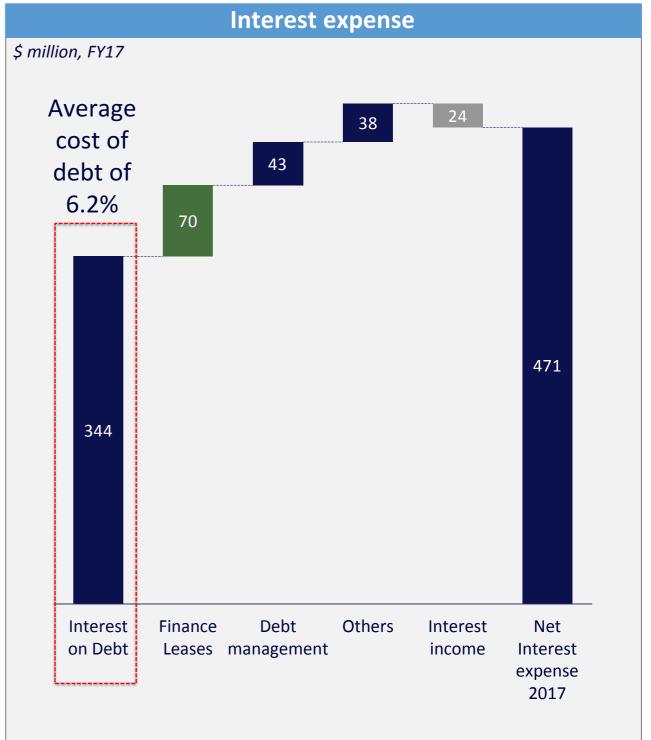
Q&A

Depreciation and amortization, interest expense



A closer look at D&A and net interest expense lines

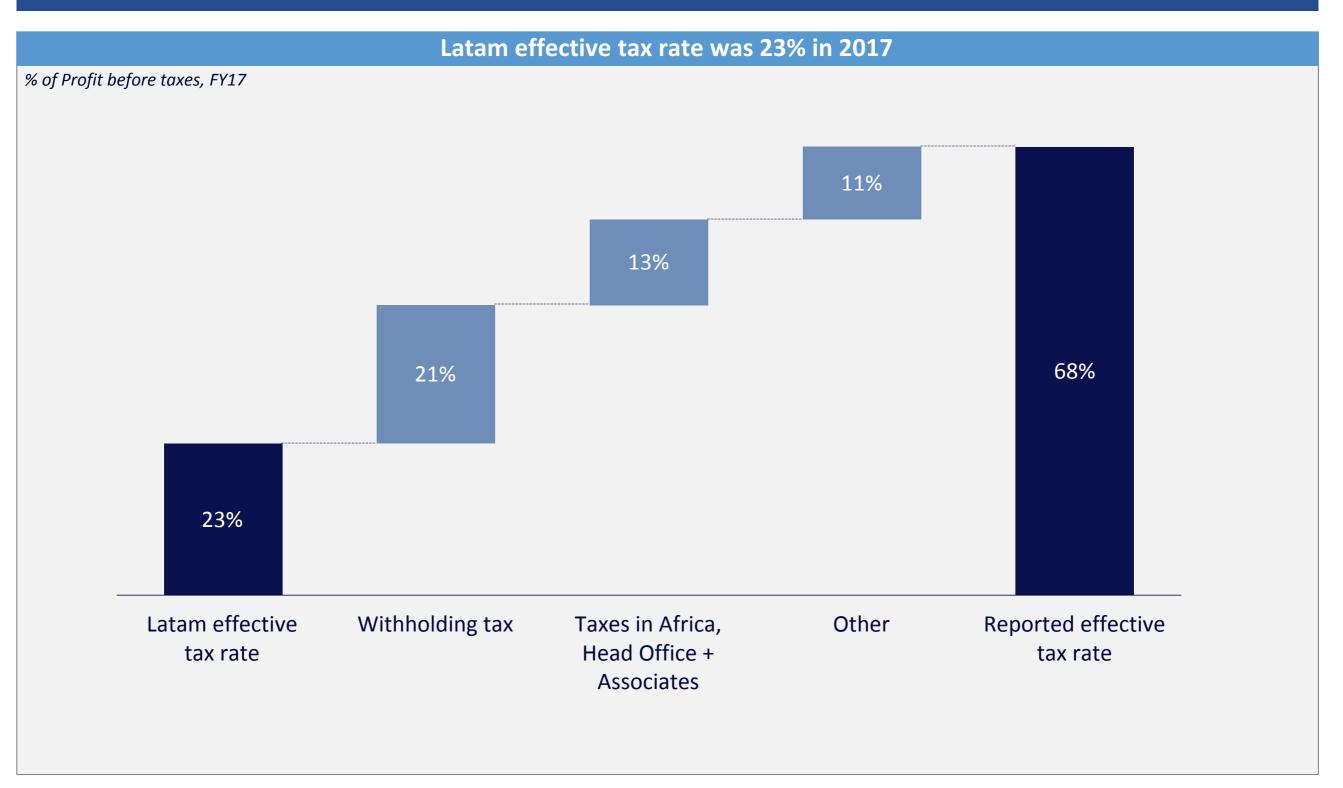




Effective tax rate



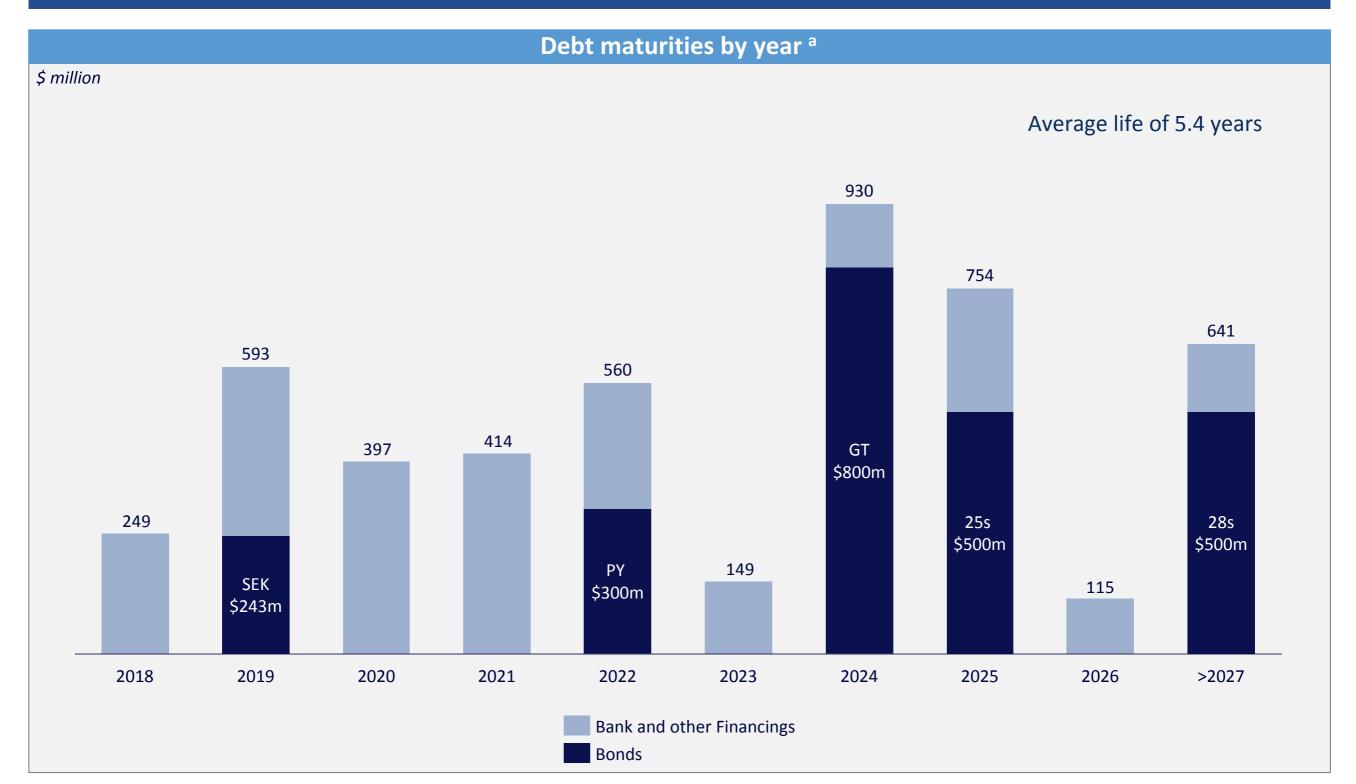
Withholding, Africa and HQ impact reported tax rate



Debt maturity profile

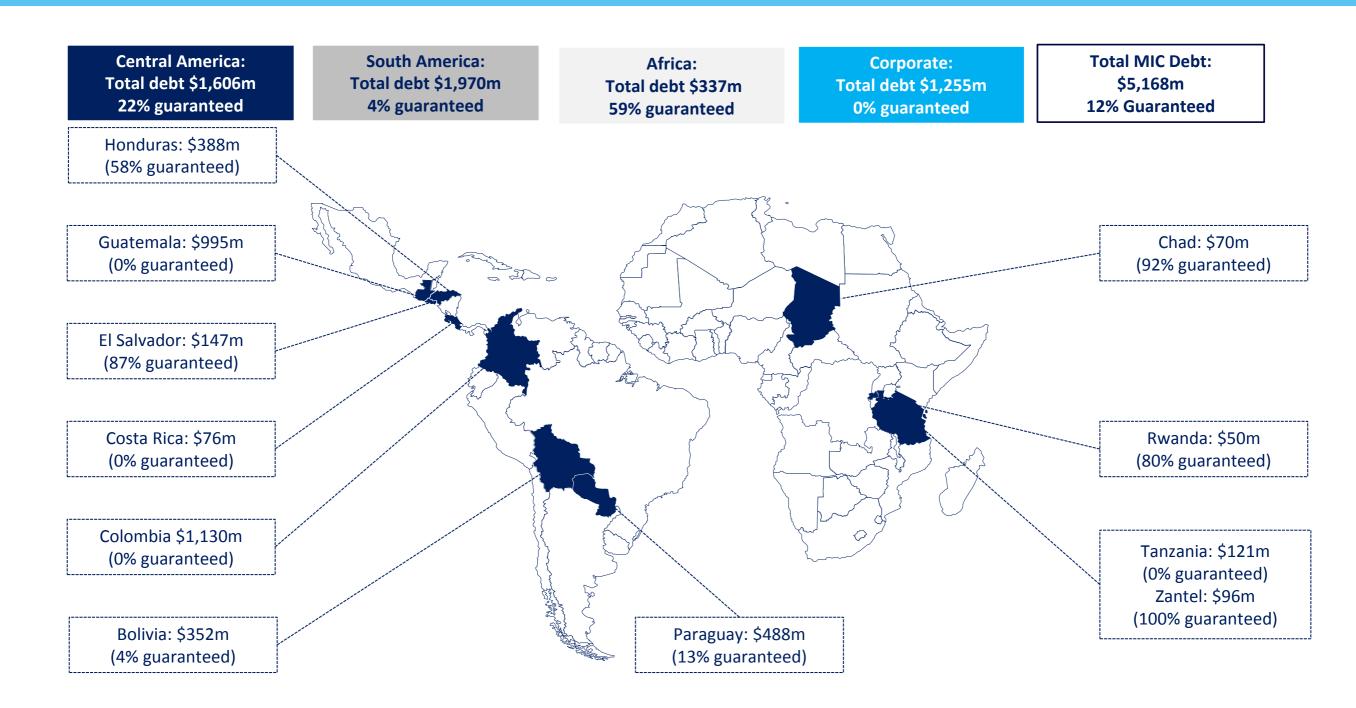


Comfortable capital structure and liquidity with no major maturities until 2024



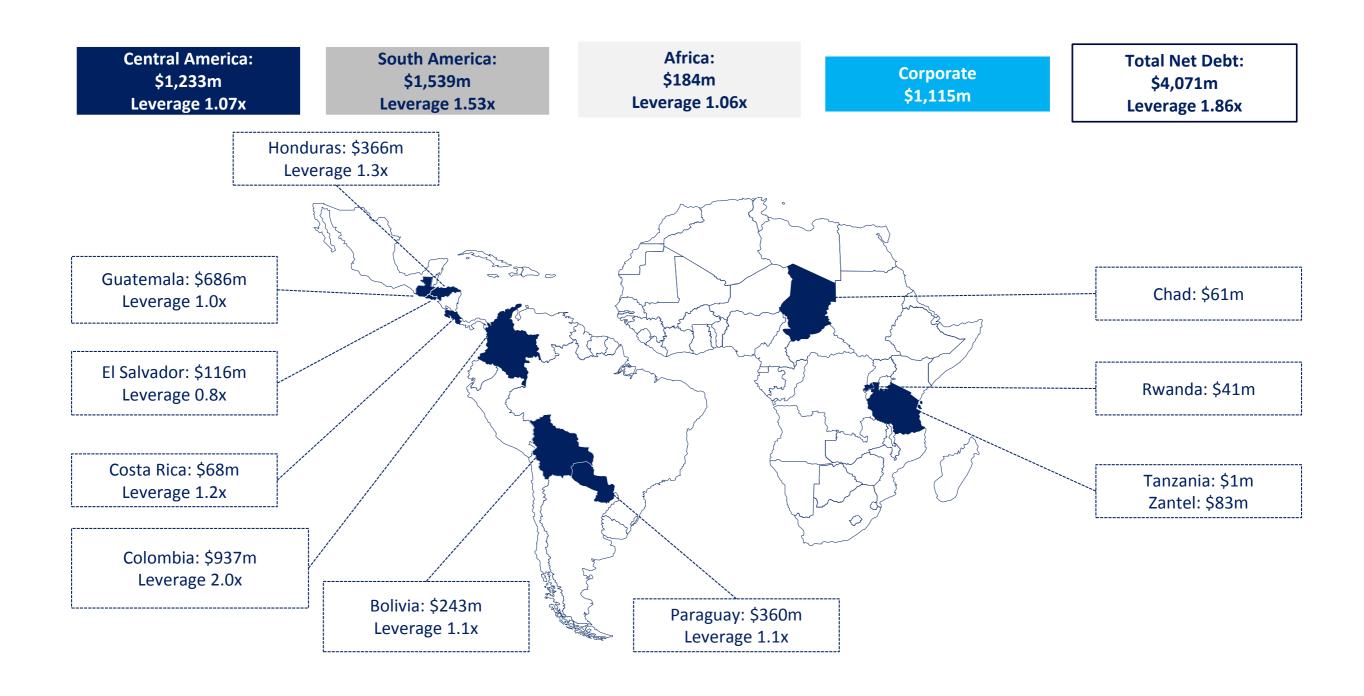
Gross debt by country





Net debt by country





Currency exposure of debt



Dec. 2017	Debt including finance leases			Cash	Net debt		
	US\$	Local	Total	Total	USD	Local	Total
Latin America*	1,709	1,867	3,576	804	1,341	1,431	2,772
	48%	52%	100%		48%	52%	100%
Africa	139	197	336	153	132	52	184
	41%	59%	100%		72%	28%	100%
Corporate	1,255	0	1,255	141	1,120	-5	1,115
	100%	0%	100%		100%	0%	100%
Millicom	3,104	2,064	5,168	1,097	2,593	1,477	4,071
	60%	40%	100%		64%	36%	100%

^{*}El Salvador has USD as functional currency (treated as local.)



